# William J. Clinton Presidential Library

# **Guide to Textual Holdings**

## Introduction

The following is a guide that provides a brief overview of Presidential, Federal, and Deed of Gift materials in the custody of the Clinton Presidential Library. This guide does not provide all-inclusive information related to White House offices and staff during the Clinton Administration. However, it does serve as a general guide to offices and staff members working within the Executive Office of the President between January 21, 1993 and January 20, 2001.

The approximately 80,000,000 textual pages of archival material at the William J. Clinton Presidential Library are divided as follows.

Official Presidential Records of William J. Clinton (January 21, 1993-January 20, 2001) Federal Records Donated Historical Materials

**Overview** \*\* = processed in entirety

## William J. Clinton Records (approximately 32,000 c.f)

White House Office of Records Management Alphabetical File & Alpha Project 1993-1995 (959 c.f.)

Alphabetical File & Alpha Project (959 c.f.)

#### White House Office of Records Management Subject File (1428 c.f.)

Subject File AG — Agriculture Subject File AR — Arts Subject File AT — Atomic / Nu

Subject File AT — Atomic / Nuclear Energy Subject File BE — Business / Economics

Subject File CA — Civil Aviation
Subject File CM — Commodities
Subject File CO — Countries
Subject File DI — Disasters
Subject File ED — Education
Subject File FA — Federal Aid

Subject File FE – Federal Government

Subject File FG – Federal Government, Organizations

Subject File FI – Finance

Subject File FO – Foreign Affairs

Subject File GI – Gifts Subject File HE – Health

Subject File HI – Highways / Bridges

Subject File HO - Holidays
Subject File HS - Housing
Subject File HU - Human Rights
Subject File IM - Immigration
Subject File IN - Indian Affairs \*\*

Subject File IS – Insurance

Subject File IT – International Organizations

Subject File IV – Invitations

Subject File JL – Judicial - Legal Matters

Subject File LA – Labor / Management (Non-Government)

Subject File LE – Legislation

Subject File LG — Local Governments Subject File MA — Medals / Awards

Subject File MC — Meetings / Conferences

Subject File ME – Messages

Subject File ND - National Defense Subject File NR - Natural Resources

Subject File OS — Outer Space

Subject File PA — Parks / Monuments

Subject File PC Peace Subject File PE - Personnel Subject File PO Postal Service Subject File PO - Procurement Subject File PR Public Relations Subject File PU Publications Subject File RA Real Property Subject File RE Recreation

Subject File RM — Religious Matters
Subject File RS — Reports / Statistics

Subject File SA – Safety / Accident Prevention

Subject File SC — Sciences
Subject File SO — Social Affairs
Subject File SP — Speeches

Subject File ST – State Governments

Subject File TA — Trade

Subject File TN – Transportation

Subject File TR — Trips Subject File UT — Utilities

Subject File VA — Veterans Affairs

Subject File WE – Welfare

Subject File WH — White House Administration

Weekly Compilation of Presidential Documents [1993-2001]

#### **Records Management – Various Offices (877 c.f.)**

#### Staff and Office Files (26,793 c.f.)

Administration History Project (61 c.f.)

Advance Office (120 c.f.)

Agency Liaison (2029 c.f.)

Airlift Operations (84 c.f.)

Americorps (26 c.f.)

Cabinet Affairs, Office of (415 c.f.)

Calligraphy (55 c.f.)

Chief of Staff to the President, Office of (590 c.f.)

Clerk's Office (Executive Clerk) (59 c.f.)

Communications, Office of (318 c.f.)

Correspondence Office (959 c.f.)

Council of Economic Advisers (CEA) (394 c.f.)

Council on Environmental Quality (97 c.f.)

Counsel to the President, Office of (4127 c.f.)

Domestic Policy Council (1188 c.f.)

Environmental Initiatives, Office of (28 c.f.)

EPA – Energy (2 c.f.)

Executive Office of the President (295 c.f.)

First Lady's Office the (825 c.f.)

Gambling Impact Study (2 c.f.)

Hate Crimes Task Force (10 c.f.)

Health Care Task Force (1233 c.f.)

Intergovernmental Affairs, Office of (303 c.f.)

Internship Program (83 c.f.)

Legislative Affairs, Office of (354 c.f.)

Management and Administration, Office of (424 c.f.)

Media Affairs, Office of (21 c.f.)

Military Nominations (1 c.f.)

Millennium Council (177 c.f.)

NAFTA (North Atlantic Free Trade Association) (24 c.f.)

National AIDS Policy Office (127 c.f.)

National Economic Council (1339 c.f.)

National Performance Review Panel (17 c.f.)

National Security Council (c.f.)

National Service, Office of (36 c.f.)

Management and Budget, Office of (1 c.f.)

Oval Office Operations (62 c.f.)

PCCIP (President's Commission on Critical Infrastructure Protection) (303 c.f.)

Policy Development, Office of (73 c.f.)

Political Affairs, Office of (124 c.f.)

Presidential Advisory Commission on Holocaust Assets in the U.S. (130 c.f.)

President's Commission on the Celebration of Women in American History (9 c.f.)

Presidential Diary (180 c.f.)

President's Initiative for One America (89 c.f.)

Presidential Medal of Freedom Background Files (2 c.f.)

Presidential Personnel, Office of (1189 c.f.)

Press Secretary, Office of the (644 c.f.)

Public Liaison, Office of (715 c.f.)

Publications Office (25 c.f.)

Records Management, White House Office of (WHORM) (3264 c.f.)

Science and Technology Policy, Office of (OSTP) (15 c.f.)

Scheduling, Office of (381 c.f.)

Security Office, White House (276 c.f.)

Social Office, White House (64 c.f.)

Special Envoy to the Americas (67 c.f.)

Special Projects (17 c.f.)

Speechwriting, White House Office of (328 c.f.)

Staff Secretary, Office of the (201 c.f.)

Travel Office, White House (538 c.f.)

US Secret Service Uniformed Division, White House (167 c.f.)

Visitor's Office, White House (123 c.f.)

White House Conference on Small Business (4 c.f.)

White House Conference on School Safety (1 c.f.)

White House Craft Collection (3 c.f.)

White House Operations (261 c.f.)

White House Task Force on Climate Change (6 c.f.)

White House Technology Task Force (13 c.f.)

White House Health Care Interdepartmental Working Group (347 c.f)

WhoDB (White House Database) (16 c.f.)

Women's Initiative & Outreach (151 c.f.)

Working Group on Welfare Reform, Family Support and Independence (5 c.f.)

Youth Violence Council (10 c.f.)

#### Federal Records (91 c.f.)

President's Advisory Board on Race (58 c.f.)

President's Commission on Consumer Protection and Quality in the Health Care Industry (9 c.f.)

President's Council on Sustainable Development (18 c.f.)

White House Commission on Complementary and Alternative Medicine Policy (6 c.f.)

## **Donated Historical Material (369 c.f.)**

Barry McCaffrey Collection (.5 c.f.)

Bruce Reed 1992 Campaign Transition Collection (20.4 c.f.)

Charles Burt Collection (5.3c.f.)

Craig Smith Collection (1 c.f.)

Donald C. Wold Collection - Grande Project (48 c.f.)

Donna Shalala Collection (95 c.f.)

Dr. Zbigniew Pelczynski Collection (.5 c.f.)

Eddie Anderson Collection (.7 c.f.)

Gary Foulk Collection (7 c.f.)

Greta Dicus Collection (87 c.f.)

IMPAC Collection (44 c.f.)

Jeff Olson Collection (11 c.f.)

John Heffernan Collection (1.5 c.f.)

Marie Clinton Bruno Collection (9 c.f.)

Mark Katz Collection (2.5 c.f.)

Robert A. Page Collection (2 c.f.)

Steve Strauss Collection (.5 c.f.)

Various small Deed of Gift Collections (.5 c.f.)

Various Unsolicited Collections (33 c.f.)

# **Administration History Project**

#### **Summary:**

The records of the Clinton Administration History Project consist of the histories of the Central Intelligence Agency, the Council of Economic Advisors, the Department of Commerce, the Department of the Interior, the Department of Defense, the Corporation for National Service, the Council on Environmental Quality, the Department of Justice, the Domestic Policy Council, the Department of Education, the Department of Energy, the Environmental Protection Agency, the Federal Emergency Management Agency, the General Services Administration, the Department of Health & Human Services, the Department of Housing & Urban Development, the Department of Labor, the National Economic Council, the Office of Management & Budget, the Office of National Drug Control Policy, the Office of Personnel Management, the Office of Science and Technology Policy, the Office of the Vice President, the Small Business Administration, the Social Security Administration, the Department of State, the Department of Transportation, the Department of the Treasury, the Agency for International Development, the Department of Agriculture, the United States Trade Representative, and the Department of Veterans' Affairs. Altogether, this collection contains the histories of 32 agencies or departments.

These papers describe in detail the accomplishments of President Clinton and his advisors for the period 1993-2001. Generally speaking, each organization associated with the enterprise submitted a narrative history along with supporting documents. These narrative accounts primarily are overviews of the various missions, special projects, and accomplishments of the agencies. The supplementary records include substantive memos, press releases, briefing papers, and publications illustrated with photos and charts.

The narrative accounts associated with the Clinton Administration History Project were written as a result of a directive from White House Chief of Staff, John Podesta. Following an example set by the Johnson Administration, Podesta and Clinton thought all major federal agencies and departments should submit a formal history detailing their respective achievements. They believed that these administrative histories would serve as a valuable research tool for the fundamental operations of the Clinton Presidency.

Advance, Office of (see Scheduling and Advance, Office of)

# **Agency Liaison, White House Office of**

#### **Executive Officer:**

<u>Director</u>
Smith, Sue J. (1993-1999)
Castleman, Helen M. (2000-2001)
<u>Deputy Director</u>
Cozart, Charlene C. (1993-1999)
Lynch, Ami M. (2000-2001)

#### **Summary:**

The Office of Agency Liaison falls under the Department of Presidential Correspondence which is part of the Office of the Staff Secretary. The Office of Agency Liaison assists members of the public who request help from the President or First Lady in resolving a problem. The office refers many requests to established contacts in federal agencies or with private-sector organizations, depending on the nature of the casework.

#### **Staff:**

Beveridge, Susan Castleman, Helen M. Cozart, Charlene C. Dickey, Lana Hankins, Marjorie S. Lynch, Ami M. Smith, Sue J. Stefanopoulos, Helen M.

# **Airlift Operations, Office of**

## **Executive Officer:**

<u>Director</u>
Arnista, Alexander, (1998-1999)
<u>Deputy Director</u>
Taylor, John (1997-2000)

## **Summary**:

The Office of Airlift Operations is one of eleven components of The White House Military Office. Its chief responsibility revolves around providing transportation for high-ranking government officials to locations in the United States and overseas. Referred to as Special Air Mission requests, these flights are generally reserved for the President, Vice President, Cabinet members, and other prominent individuals such as delegates, Senators, and Representatives. Stationed at Andrews Air Force Base in Maryland, the 89<sup>th</sup> Airlift Wing provides readily accessible airborne transportation for

these trips in the form of ultra modern aircraft. Two of the planes are set aside for the President, with the designation of Air Force One whenever the Chief Executive is onboard.

#### Staff:

Stump, Dennis Konkle-Jackson, Nancy Dirksen, Ward

# **Americorps**

#### **Executive Officer:**

<u>Director</u> Eli Segal (1994-1996)

#### **Summary:**

The Americorps program was created in September 1993 when President Clinton signed the National Community Service Trust Act. This organization enabled youths to work in communities performing a variety of services. AmeriCorps is a division of the Corporation for National and Community Service. AmeriCorps itself is split into three main divisions, including AmeriCorps State and National, VISTA (Volunteers in Service to America), and NCCC (National Civilian Community Corps). More than 85,000 individuals join AmeriCorps annually, totaling more than 500,000 past and present members since 1994.

#### Staff:

Jospin, Deb (1997-2001)

## **Cabinet Affairs, White House Office of**

#### **Executive Officer:**

Deputy Assistant to the President & Cabinet Secretary Varney, Christine (1993)
Assistant to the President & Cabinet Secretary
Higgins, Kathryn "Kitty" (1995 – 1997)
Marshall, Thurgood, Jr. (1998 – 2001)

#### **Summary:**

The Office of Cabinet Affairs served as the link between members of the President's Cabinet, their agencies, and the White House staff. The Cabinet Affairs staff handled

communications with the Cabinet Secretaries and their agencies regarding Administration initiatives and actions. The office also received weekly Cabinet Reports from the agencies detailing current programs and activities.

#### Staff:

Adlakha, Raj

Arends, Wendy

Balderston, Kris

Beaubaire, David

Bovaird, Anne

Caplan, Phil

Glunz, Billy

Goldberg, Jason

Handal, Janet

Higgins, Kathryn "Kitty"

Hubbard, Katherine Bibb

Hyde, Dana

Inadomi, LeeAnn

Jackson, Ronda

Jennings, Jon

Levin, Lisa

Marshall, Thurgood, Jr.

Martinez, Irma

McGuire, Anne

O'Connor, Jennifer

O'Shea, Sean

Sanford, Stefanie

Silverman, Stephen

Steele, Elisabeth

Tesler, Shana

Varney, Christine

Warren, Setti

# Chief of Staff, White House Office of

#### **Executive Officer:**

Chief of Staff

McLarty, Thomas F. (1993-1994)

Panetta, Leon (1994-1997)

Bowles, Erskine B. (1997-1998)

Podesta, John D. (1998-2001)

Deputy Chief of Staff

Neel, Roy M. (1993-1994)

Ickes, Harold (1994-1995)

Lader, Philip (1994-1995)

Mathews, Sylvia M. (1997-1998)

Podesta, John D. (1997-1999)

Echaveste, Maria (1998-2001)

Ricchetti, Stephen J. (1999-2001)

#### **Summary:**

The Chief of Staff is the President's top adviser and assistant. The Chief of Staff helps the President plan his schedule and decide where to focus his attention, while remaining consistent with the goals of the Administration. In addition to advising the President on policy and managing the President's schedule, the Office of Chief of staff protects the President's interests and manages the White House staff system.

#### Staff:

Abramson, Karin

Bernstein, Leslie

Bobowick, Tracy

Bowles, Erskine

Burton, Bill

Caplan, Phil

Cutler, Lynn

Emanuel, Rahm I.

Echaveste, Maria

Gergen, David

Greenstone, Jodi

Foley, Martha

Freedman, Thomas

Hong, Katie

Ickes, Harold

Khapra, Yusuf

King, Angus

Lader, Philip

Lewis, Ann

Lieberman, Evelyn

Marcus, Laura

Mathews, Sylvia M.

McLarty, Thomas F.

Middleton, Mark

Neel, Roy M.

O'Connor, Jennifer

Oliver, Andre

Palmieri, Jennifer

Parmalee, Carole
Panetta, Leon
Podesta, John D
Radd, Victoria
Ricchetti, Stephen J.
Shea, Tom
Shin, Clara
Stephanopoulos, George
Tarmey, Marjorie
Tesler, Shana
Thompson, Rochelle
Toback, Paul
Tramontano, Karen
Wu, Carolyn

# **Commission on Complementary and Alternative Medicine Policy**

#### **Executive Officer:**

Executive Director
Groft, Stephen
Commission Chair
Gordon, Dr. James S.

#### **Summary:**

With the signing of Executive Order 13147, on March 7, 2000, President Clinton established the White House Commission on Complementary and Alternative Medicine Policy within the Department of Health and Human Services. The Commission was to provide a report, through the Secretary, to the President on legislative and administrative recommendations for assuring that public policy maximizes the benefits of complementary and alternative medicine (CAM). The final report of the Commission was completed March 2002. Specific areas the Commission made recommendations on included: appropriate education, training, and licensing of CAM health care practitioners; delivery of and public access to CAM services; research on CAM practices and products; dissemination of reliable information on CAM to health care providers and the general public. Commission members were appointed by the President.

#### Staff:

Commission Members
Bernier, Jr., Dr. George M.
DeVries, III, George Thomas
Fair, Dr. William R.
Fins, Dr. Joseph J.
Kerr, R.S.M., Sister Charlotte Rose

Jonas, Dr. Wayne B.
Ornish, Dr. Dean
Paz, Dr. Conchita M.
Rolin, Mr. Buford L.
Scott, Ms. Julia
Chappell, Mr. Thomas
Chow, Dr. Effie Poy Yew

Executive Staff
Chang, Michele M.
Fisher, Kenneth D.
Groft, Stephen
Kaczmarczyk, Joseph M.
Kingsbury, Doris A.
Pollen, Geraldine B.

# **Commission on Consumer Protection and Quality in the Health Care Industry**

#### **Executive Officer:**

Co-Chairs
Herman, Alexis M., Secretary of Labor
Shalala, Donna E., Secretary of Health and Human Services
Executive Director
Corrigan, Janet
Deputy Director
Sorian, Richard

#### **Summary:**

The President's Advisory Commission on Consumer Protection and Quality in the Health Care Industry was created by Executive Order 13017 on September 5, 1996. The purpose of the Commission was to advise the President on changes occurring in the health care system and recommend such measures as may be necessary to promote and assure health care quality and value - protecting both consumers and workers in the health care system. The Commission completed its work with the issuance of its final report on March 12, 1998. The Commission was co-chaired by the Secretary of Labor and the Secretary of Health and Human Services and was made up of 32 members. These members were mostly from the private sector and included representatives of consumers, institutional health care providers, health care insurers, state and local government representatives and experts in health care quality, financing, and administration.

#### Staff:

Corrigan, Janet Dicken, John Docteur, Elizabeth Gerald, Mary Malin, Edward Page, Ann Sorian, Richard Titlow, Karen

## **Communications, White House Office of**

#### **Executive Officer:**

Assistant to the President and Director of Communications Gearan, Mark D. (1993-1997) Lewis, Ann (1998-1999) Ucelli, Loretta (1999-2001)

Deputy Assistant to the President and Deputy Director of Communications Emanuel, Rahm I. (1993-1995) Radd, Victoria (1996-1997) Lewis, Ann (1997) Spector, Stacie (1998-1999) Cutter, Stephanie (1999-2001) Janenda, Thomas (1999-2001)

#### **Summary:**

The White House Office of Communications was established by Herbert G. Klein in 1969 during the Nixon Administration. During the Clinton Administration, the Office oversaw the speechwriting staff and a research unit. The Director of Communications worked closely with the White House Press Secretary to ensure all aspects of communications were covered and that the Administration's message had been successfully delivered. The Office was responsible for developing and promoting the agenda, keeping the country informed of Administration policy and leading the media campaign through speeches, web videos, and newspaper articles. The staff of the Office worked on speeches such as the inaugural and State of the Union addresses along with televised press conferences, statements to the press, and radio addresses.

## **Staff:**

Walker, Ann Costello, Brenda Alexander, Dawn Dryer, David Akel, Deborah Attie, Eli

Millsap, Elissa

Baylor, Elizabeth

Gill, Jock

Moffett, Julia

Tilley, Kimberly (Kim)

Bowyer, Elizabeth

Sinoway, Linda

Gunz, Christine

Horowitz, Russell

Blumenthal, Sidney

Cohen, Steven

Herbert, Sonya

Smith, Wendy

Cohen, Todd

Bachman, Robin

Salay, Rebecca

Moody, Rajiv

Collins, Dan

Gerhke, Mike

Baer, Don

Stephanopoulos, George

# **Correspondence, White House Office of**

#### **Executive Officer:**

Special Assistant to the President & Director of Correspondence & Presidential Messages

Dorskind, James A. (1993-1998)

Burkhardt, Daniel (1998-2001)

**Deputy Director** 

Scott, Marsha (1993)

McCarthy, Jennifer (1994–1995)

Burkhardt, Dan (1996–1997)

Cohen, Delia (1998-2001)

#### **Summary:**

The White House Office of Correspondence received and processed all correspondence addressed to the President. They were responsible for coordinating the distribution of the mail to the appropriate Administration officials. The Office consisted of Agency Liaison Office, Public Access Electronic Mail, Gift Unit, Mail Analysis, Presidential Inquires, Greetings Office, Comment Line, Presidential Letters and Messages, Presidential Support, Student Correspondence, Volunteer Office and Special Projects. This Office communicated the President's policies to the American public. The Office also informed

the President about the public's concerns and interests by analyzing and responding to the President's mail, e-mail, and telephone calls. The Office performed individual casework and assisted individuals seeking help from the Federal government, oversaw the White House Volunteer Program, drafts and prepares Presidential proclamations, messages, and greetings. The Office also handled presidential messages to individuals or groups for special occasions, such as birthdays, anniversaries, or other commemorative events.

#### Staff:

Panetta, Leon

Hudson, Maureen

Sisser, Tracy

Van Auken, Kelley

Briggs, Patrick

Walker, Shelly

Street, Carrie

Spector, Stacie

Scourfield, Judith Ann

Krause, Lori

Zanlungo, Bob

Kletnick, Amy

Defabio, Lucy

Undlin, Maureen

Wondwossen, Wayna

Shock, Jack

Scully, Christopher

Oakman, Jeffrey

Wood, Debra

Bell, Bradley

Abrams, Lori

Alexander, Debi

Vranich, Jan

Wertman, John

Hendrix, Eunice

Goodwin, Ray

Riebling, Renee

Michaud, Scott

Horn, Stephen

Roddick, Trudy

## **Council of Economic Advisers**

#### **Executive Officer:**

Chairman

Tyson, Laura D'Andrea (1993-1995)

Stiglitz, Joseph E. (1995-1997) Yellen, Janet L. (1997-1999) Bailey, Martin N. (1999 – 2001)

#### **Summary:**

The Council of Economic Advisers (CEA) was established under the Employment Act of 1946, to brief the President on overall economic policy objectives and policy issues. The CEA also prepared an annual economic report to the President and an Economic Report of the President for submission to Congress.

#### Staff:

#### Members

Bailey, Martin N. (1995-1996) Binder, Alan, S. (1993-1995) Blank, Rebecca M. (1998-1999) Frankel, Jeffrey A. (1997-1999) Munnell, Alicia H. (1996-1997) Stiglitz, Joseph E. (1994-1995) Lawrence, Robert Z. (1999-2001) Shaw, Kathryn L. (2000-2001)

#### Chief of Staff

Jolin, Michele M. (1996-1999) Choi, Audrey (1999-2001)

## Senior Economist

Boning, Brent

Brennan, Timothy

Carrol, Christopher D.

Chinn, Menzie David

Edlin, Aaron

Elmmendorf, Douglas W.

Gillespie, William H.

Keeler, Andy

Klein, Peter

Leblanc, Michael

Mazur, Mark

Rogers, Diane

Schoeni, Robert

Stone, Charles F.

Swagel, Phillip

Williams, John C.

Staff Economist Elfenbein, Daniel Jaffe, Judson Seligman, Jason Wu, Vivian

Administrative Assistant Fibich, Catherine Secretary Jones, Mary

Research Assistant Erickson, Kevin Lin, Stephen, F.

<u>Presidential Management Intern (PMI) Rotation</u> Lumish, Terry

# **Council on Environmental Quality**

## **Executive Officer:**

<u>Chair</u> McGinty, Kathleen (Katie)

#### **Summary:**

The Council on Environmental Quality (CEQ) coordinated federal environmental efforts and worked closely with agencies and other White House offices in the development of environmental policies and initiatives. The Council's Chair, who is appointed by the President with the advice and consent of the Senate, served as the principal environmental policy adviser to the President and Vice President. In addition, CEQ reported annually to the President on the state of the environment, oversaw federal agency implementation of the environmental impact assessment process, and acted as a referee when agencies disagreed over the adequacy of such assessments. CEQ was established by Congress within the Executive Office of the President with passage of the National Environmental Policy Act of 1969.

#### Staff:

Breggin, Linda Campbell, Bradley M. Davis, Michael Johnson, Brian J. Laughlin, Keith E. O'Lone, Mary Steele, Will

# **Council on Sustainable Development**

#### **Executive Officer:**

Executive Director Spitzer, Martin

## **Summary:**

The President's Council on Sustainable Development (PCSD) was created in June 1993 with the issuing of Executive Order 12852. This Executive Order (E.O.) tasked the Council to advise the President on sustainable development issues, devise a national strategy for sustainable development, and effectively inform the public on sustainable development issues. E.O. 12852 originally allowed for the PCSD to exist for two years, but was later amended to keep the PCSD operational to June 1999. The PCSD was designed as a multi-stakeholder body with 25 members comprised of leaders from the highest levels of government, business and non-profit sectors. Over the years membership grew to 35.

#### Staff:

Co-Chairs

Anderson, Ray C., Chairman, President and CEO, Interface Inc. Lash, Jonathan, President of World Resources Institute White House Liaison Frampton, George, Acting Chair, Council on Environmental Quality

## **Counsel, White House Office of**

#### **Executive Officer:**

Counselor to the President Nussbaum, Bernard (1993-1994) Mikva, Abner (1994-1995 Quinn, Jack (1995-1996) Ruff, Charles (1997-1999) Nolan, Beth (2000-2001)

Deputy Counselor to the President Klein, Joel (1993-1994) Lindsey, Bruce (1994-2001) Castello, James (1995) Wallman, Kathleen (1995-1996) Mills, Cheryl (1997)

#### **Summary:**

The White House Counsel advised the President on all legal issues concerning the Office of the President and the White House. The Counsel's Office was responsible for advising with respect to legal aspects of policy questions, legal issues arising in connection with the President's decision to sign or veto legislation, ethics questions and financial disclosures, conflict of interest during and post-employment and appropriate lines between official and political activities. The Counsel's Office also oversaw executive appointments and judicial selection, handled Presidential pardons, reviewed legislation and Presidential statements, and handled lawsuits against the President in his role as President.

The Office was comprised of the Counselor and Deputy Counselors to the President, as well as more than a hundred attorneys, paralegals, and assistants over the years. The staff can be divided roughly between two main categories, advice and production/administration. Advice staff worked mostly with pardons, judicial appointments/vetting, legislation, issue research, etc., while production/administration staff generally worked with subpoena responses, document collection, and support. People frequently crossed back and forth between categories.

#### Staff:

Adams, Benjamin

Angel, Eric

Apol, David

Apostal, Donna

Aronowitz, Michelle

Band, Doug

Barbour, Jenny

Belk, Peter

Bhardwaj, Manu

Breuer, Lanny

Brewington, Pam

Bushmiller, Ann

Cabe, Meredith

Canter, Virginia

Castello, James

Castleton. Tom

Cerda, Clarissa

Cerf, Chris

Childress, Mark

Chirwa, Dawn

Comstock, Amy

Connaughton, Jeff

Correia. Eddie

Craig, Greg

Cunningham, Nelson

Cutler, Lloyd

Dellinger, Walter

DiVoll, Vicki

Doufekias, Demi

Edley, Christopher

Eggleston, Neil

Erichsen, Peter

Falk, Deborah

Fein, David

Folds, David

Forgue, Tom

Ganek, Jill

Green, Erin

Hertzer (Schertler), Lisa

Imbroscio, Michael

Johnson, Ches

Joseph, John

Kagan, Elena \*\*

Karcher, Emily

Kennedy, James

Kennedy, William

Klain, Ronald

Klein, Joel

Klem, Lisa

Krislov, Marvin

Lee, Bill

Letter, Doug

Levinson, Lara

Lindsey, Bruce

Marcus, Dan

Marshall, Bill

Mauton, Cliff

McGovern, Bridget

McNicholas, Ed

Meyerstein, Avi

Mikva, Abner

Mills, Cheryl

Mixell, Julie

Moscatelli, Catherine

Nanau, Daniella

Neuwirth, Steve

Nionakis, Dmitri

Nolan, Beth

Nussbaum, Bernard

O'Connor, Mike

Oetken, Paul

Pally, Maura

Pappas, Michael

Pascale, Joseph

Paxton, Sally

Peterson, Shelli

Peterson, Erin

Pflomm, Kirsten

Popp, Karen

Premsylar, Debra

Quinn, Jack

Racine, Karl

Radack, Laura

Radd, Victoria

Reich, Steven

Reynolds, Stacy

Richmond, Allen

Rodrigo, Nisha

Roland, Robin

Ruemmler, Kathy

Ruff, Charles

Rundlet, Peter

Schaffner, Jane

Schroeder, Trey

Shurman, Kara

Sibley, Beth

Sloan, Cliff

Smith, Brian

Smith Greg

Smith, Mary

Sobol, Frank

Stern, Todd

Wallman, Kathleen

Weiner, Robert

Whalen, Kathleen

White, Wendy

Whiting, Kate

Williams, Natalie

Wilson, Jason

Wilson, Sarah

Winkler, William

Winter, Brad

Yarowsky, Jon

Young, Jonathan

## **Domestic Policy Council**

#### **Executive Officer:**

Assistant to the President for Domestic Policy

Rasco, Carol (1993–1996) Reed, Bruce: (1997–2001)

## **Summary:**

The Domestic Policy Council (DPC) coordinated the domestic policy-making process in the White House and offered advice to the President. The DPC also supervised the execution of domestic policy and represented the President's priorities to Congress. Even before the formal creation of the DPC, some form of a domestic policy staff has existed in the White House since the 1960s. President Lyndon B. Johnson assigned a senior-level aide to organize staff and develop domestic policy. In 1970, President Richard M. Nixon issued an executive order that created the Office of Policy Development, a large White House office with jurisdiction over economic and domestic policy. President William J. Clinton split the office, forming the current Domestic Policy Council and the National Economic Council.

#### **Staff:**

Adler, Devorah

Beck, Joshua

Ben-Ami, Jeremy

Benos, Deanne

Bianchi, Sarah

Bosland, Julie

Brooks, Kendra

Brostrom, Molly B.

Bueno, Irene

Burke, Brian Eliot

Burke, Dennis K.

Cahill, Mary Beth

Cerda III, Jose

Chang, Caroline

Chough, Eugenia

Cohen, Michael

Cooper, Linda

Dailard, Cynthia Boles

Doan, Julia

Drye, Elizabeth

Eng, Matthew

Fernandes, Julie

Fortuna, Diana

Freedman, Thomas

Galston, William (Bill)

Gould, J. Eric

Ho, Christina

Hogan, Lyn

Howard, Heather

Jennings, Christopher

Kagan, Elena \*\*

Kane, Andrea

Karayannis, Dorothy

Kincaid, Bill (William)

Klein, Jennifer

Kullman, Karin

Little, Bethany

Liu, Eric

Lucas, Sarah

Magaziner, Ira

Margherio, Lynn

Mays, Cathy R.

McCown, Gaynor

Morse, Eric

O'Leary, Ann

Rasco, Carol

Reed, Bruce

Regas, Diane C.

Rice, Cynthia

Richter, Anna

Robinson, Christa

Rotherham, Andy

Schmidt, Michael

Schnur, John

Sewell, David

Shimabukuro, Leanne

Smith, Mary

Strong, Donisa

Tanden, Neera

Walden, Cookie

Waller, Margy

Warnath, Stephen Washington, Essence Way, Kathryn (Kathi) Weinstein, Paul Jr.

## **Environmental Initiatives, White House Office of**

#### **Executive Officer:**

Deputy Assistant to the President for Environmental Initiatives Ballentine, Roger (1999-2001) Special Assistant to the President for Environmental Initiatives Mizeur, Angela (Angie) (1999-2001)

#### **Summary:**

This Office directed the Administration's efforts on climate change, represented the President in numerous international meetings and negotiations, participated in the development and implementation of energy, clean air, and other environmental policy, and advised the President on federal lands and coastal protection policies.

#### Staff:

Ballentine, Roger Mizeur, Angela

## **Executive Clerk, White House Office of**

#### **Executive Officer:**

Executive Clerk
Saunders, Timothy G. (1993-2001)
Deputy Executive Clerk
Emery, Sara C. (1993-1996)
Kalbaugh, David E. (1997-2001)

#### **Summary:**

This office was under the Office of the Staff Secretary. The Executive Clerk's Office was responsible for the preparation and disposition of all official Presidential documents, such as nominations to the Senate, commissions of appointment, Executive Orders, proclamations, messages to Congress, and memoranda from the President to the units of the Executive Branch.

#### Staff:

Emery, Sara C.
Evans, Wanda M.
Kalbaugh, David E.
McCathran, William W.
Saunders, Timothy G.
Thomas III, Edwin R
Williams, Sherman A.

## **Executive Office of the President**

## **Summary:**

The Executive Office of the President, which was first created by President Franklin Roosevelt in 1939, is made up of several offices that directly serve the President. Those offices include the Council of Economic Advisers, Council on Environmental Quality, National Security Council, Office of Administration, Office of Management and Budget, Office of National Drug Control Policy, Office of Policy Development, Office of Science, Technology, and Space Policy, Office of the United States Trade Representative, Office of the Vice President, Executive Residence, and the White House.

## **Holdings:**

POTUS Briefing Papers Extra Copies of Briefing Papers Extra Copies of Briefing Books

# First Lady, Office of the

#### **Executive Officer:**

<u>Chief of Staff</u>
Williams, Maggie (1993-1997)
Verveer, Melanne (1997-2001)

#### **Summary:**

The Office of the First Lady exercised control over Hillary Clinton's official responsibilities. Staff worked on speechwriting, foreign trip books, daily briefing books, and scheduling, correspondence, communications, social activities, press relations, and advance for trips.

#### Staff:

Abedin, Huma Barnett-Cicetti, Bartley, Anne Batcheller, Erika Berry, Marsha

Bowyer, Liz

Caputo, Lisa M.

Cohen, Steve

Craighead, Kelly

Davis, Angela

Doyle, Patti Solis

Finney, Karen

Goldblatt, Roger

Greene, Roberta

Guss, Karen

Kincaid, Missy

Klein, Jennifer

Lattimore, Neel

Limo, Diane

Lovell, Ellen

McGuire, Mary Ellen

Macy, Christine

Mashall, Capricia

Mason, Julie

Massey, Eric

Meyer, Noa

Muscatine, Lissa

Nanau, Daniela

O'Mary, Michael

Pushkar, Alice

Rabner, Nicole

Ryan, Evan

Sagawa, Shirley

Schiller, Laura

Shamir, Ruby

Shih, June

Tanden, Neera

Tijerina, Sandra

Towber, Wendy

Williams, Whitney

Woodard, Eric

# **Gambling Impact Study**

## **Summary:**

H.R. 497 established the "National Gambling Impact Study Commission Act." This legislation enacted a Commission that conducted a comprehensive study of the social and economic impacts of gambling in the United States.

# Graphics and Calligraphy, White House Office of

#### **Executive Officer:**

Paulus, Rick, White House Chief Calligrapher (1993-2001)

## **Summary:**

The White House Office of Graphics and Calligraphy was a unit of the Social Office at the White House. This Office was responsible for producing the non-political social invitations, place cards, menus, presidential proclamations, letters patent, military commissions, and official greetings sent out and used by the Administration for all non-political social events. The calligraphers in this office worked very closely with the White House Social Secretary, and reported to the White House Chief Usher.

#### Staff:

Paulus, Rick Muffler, Rick

## **Health Care Task Force**

## Executive Officer: (Served from January 25, 1993 – May 30, 1993):

Chair

First Lady Hillary Rodham Clinton Senior Adviser to the President for Policy Development Magaziner, Ira

#### Additional Executives: (Served 1/25/93 – 5/30/93)

Shalala, Donna, Secretary of Health and Human Services

Bentsen, Lloyd, Secretary of the Treasury

Aspin, Les, Secretary of Defense

Brown, Jesse, Secretary of Veterans Affairs

Brown, Ron, Secretary of Commerce

Reich, Robert, Secretary of Labor

Panetta, Leon, Director of the Office of Management and Budget

Rasco, Carol, Assistant to the President for Domestic Policy

Feder, Judy, Principal Deputy Assistant Secretary for Planning and Evaluation in the

Department of Health and Human Services & Head of Health Care Transition Team

#### **Summary:**

President Clinton formally created the President's Task Force on National Health Care Reform on January 25, 1993. It was, according to the Federal Register, "an ad hoc Presidential advisory task force." In his statement announcing the establishment of the Task Force, President Clinton noted that "the task force's mission is simple: to build on the work of the campaign and transition, to listen to all parties, and to prepare health care reform legislation that I will submit to Congress this spring." The Task Force primarily concentrated on this last task, the preparation of health care reform legislation for the President, and was given primary responsibility for providing advice and making recommendations to the President regarding a national health care reform package. President Clinton named First Lady Hillary Rodham Clinton as the Chair of the Task Force, where she worked primarily with senior policy advisers Ira Magaziner and Carol Rasco, as well as Judy Feder, who at the time had just concluded running the health care transition team for the President. The Task Force also included six of President Clinton's Cabinet members, as well as his Office of Management and Budget (OMB) director and some of his senior aides and staff members from the White House. According to the Federal Register, the Task Force formally ceased operations on May 30, 1993.

## Staff: (Served 1/25/93 – 5/30/93)

Robert O. Boorstin, Spokesman for the Task Force on National Health Care Reform Larry Levitt, Senior Health Policy Advisor to the White House and Department of Health and Human Services

Christine Heenan, Senior Policy Analyst, Domestic Policy Council

Kelcey Kintner

Roger Goldblatt, Health Care Reform Information Center

Lynn Margherio, Senior Policy Analyst

Meeghan Prunty

Steven Edelstein

Catherine Balsam-Schwaber, Staff Assistant

Gary Cohen

Alice Dunscomb

Jason Solomon

Simone Rueschemeyer

Chris Jennings, Senior Health Care Advisor

Glenn Hutchins, Special Advisor on Economic and Healthcare Policy

Richard Veloz, Senior Health Policy Advisor

Arnold Epstein

Charlotte Hayes, Chief Domestic Policy Advisor for the Vice President

Bernie Arons, Chair of the Mental Health and Substance Abuse Working Group Cluster Skila Harris, Special Assistant to the Vice President and Chief of Staff to Mrs. Gore

Susannah Wellford, Health Care War Room

Gary Claxton, Senior White House Health Policy Advisor

Walter Zelman, Senior Health Policy Advisor

Jennifer Klein, Domestic Policy Advisor

Paul Jamieson

Jack Lew, Special Assistant to the President

Carolyn Gatz

Cynthia Tauber

Marjorie Tarmey, Aide to the Senior Adviser to the President for Policy Development

Laura Radack, Trial Attorney

Alan Hoffman

Amanda Merryman, White House Office of Health Policy Intern

Stacy Rubin

# Immediate Office of the President (1993-1994) Oval Office Operations (1995-2001)

#### **Executive Officer:**

Assistant to the President and Senior Advisor

Lindsey, Bruce (1993)

Counselor to the President

McLarty, Thomas (1994)

Deputy Assistant to the President and Director of Oval Office Operations

Hernreich, Nancy (1995-2001)

## **Summary:**

The Oval Office was the President's primary working office. Oval Office Operations staff were in charge of enacting the President's daily office schedule and providing office support to him as needed.

#### Staff:

Alston, Mildred

Boylan, Debra

Crawford, Kelly

Currie, Betty

Goodin, Stephen

Hernreich, Nancy

Lindsey, Bruce

McCathran, Ellen

McLarty, Thomas

Morrison, Mary

Robinson, Helen

Schroeder, Trey

Turner, June Gayle

# **Intergovernmental Affairs, Office of**

#### **Executive Officer:**

Assistant to the President and Director of Intergovernmental Affairs
Montoya, Regina T. (1993)

Hale, Marcia L. (1993–1997)

Ibarra, Mickey (1997–2001)

## **Summary:**

This Office served as the liaison between the White House and state and local governments. In addition, this Office represented the views of state and local elected officials in policy formation within the Administration. A major focus was on helping state and local elected officials with their concerns involving the Federal Government. As part of this work, Intergovernmental Affairs worked closely with organizations representing state and local elected officials such as the National Governor's Association and the United States Conference of Mayors.

#### Staff:

Applebaum, Seth

Avent, Loretta

Beale, Scott

Beale, Scott

Bennett, Matt

Bledsoe, Todd

Bostick-Hunt, Barbara

Bromberg, Emily

Cutler, Lynn

DuVal. Fred

Elrod, Adrienne

Emerson, John

Farrow, Jeffrey

Hale, Marcia

Hart, John

Ibarra, Mickey

Kennedy, Sharon

Lain, Jacqueline

Lopez, Tania

Mason, Keith

Montoya, Regina

Nash, Charles

O'Keefe, Kevin

Pierre, Zina

Redington, Rachel

Watson, Jeff

White, Bill

Williams, Cecily Yu, Grace Zuni, Raynell

# **Internship Program, White House**

#### **Executive Officer:**

Director
Britton, Gail (1993-1994)
Abramson, Karin (1995)
Henning, Madge Huber (1996-1997)
Westfried, Maria (1997)
Kolwaite, Alison M. (1998-1999)
Crawford, Patrick (2000)
Yamaguchi, Kendee (2000)

#### **Summary:**

The White House Internship Program allowed students to participate in government and gain experience by working in one of over 30 offices within the Executive Office of the President. Examples of such offices included the White House Office, Office of the Vice President and Office of Policy Development. The Program afforded students an excellent opportunity to participate in the Executive Branch. In addition to working in a designated office, interns also participated in a speaker series, tours to various Washington, D.C. landmarks, volunteer opportunities and special events.

# Legislative Affairs, Office of

#### **Executive Officer:**

Assistant to the President for Legislative Affairs
Paster, Howard (1993)
Assistant to the President and Director of Legislative Affairs
Griffin, Patrick (Pat) (1993–1996)
Hilley, John L. (1996–1998)
Stein, Larry (1998- 2000)
Brain, Charles (Chuck) (2000–2001)

#### **Summary:**

The Office of Legislative Affairs served as a liaison between the White House and the Legislative Branch of the Federal Government. The Office was primarily responsible for developing the strategy used to promote and defend the President's legislative agenda. Legislative Affairs also acts as a contact through which Members of Congress can forward their concerns and priorities to the President and engage in dialogue with the White House.

#### **Staff:**

Anderson, Julie

Ballentine, Roger

Banks, Melissa

Blocker III, Ananias

Brophy, Susan

Casstevens, Kay

Davidson, Nestor

Dingboom, Teresa

Donnelly, Tripp

Erikson, Janelle

Fishman, Ira

Forbes, Jeff

Fowler, Donnie

Gearan, Mark

Hancox, Karen

Heimbach, Jay

Hoffman, Marty

Hunter, Rebecca

Inadomi, LeeAnn

Johnson, Broderick

Kountoupes, Lisa

Kuryk, Hildy

Lew, Jack

Li, Gordon

Lippert, Gerald

Magana, Mark

Maldon, Al

Mason, Brian

Miller, Lorraine

Millsap, Elisa

Morris, Erica

Murguia, Janet

Newell, Felton

O'Neill, Kathleen

Patel, Devanshu

Ricchetti, Steve

Rubin, Stacey

- Stacey

Rustique, Virginia

Slaney, Joanna

Tate, Dan

Thornton, Tracey

Trevalyn, Stuart

Weber, James

Wyman, Lucia

## Management and Administration, Office of

#### **Executive Officer:**

<u>Special Assistant to the President for Management & Administration & Director of the Office of Administration</u>

Thomasson, Patsy L. (1993-1994)

Assistant to the President for Management and Administration

Torkelson, Jodie R. (1995-1997)

Appuzo, Virginia M. (1998-1999)

Lindsay, Mark F. (2000 – 2001)

## **Summary:**

The Office of Management and Administration directed the management and administrative functions of the entire White House complex and had oversight responsibilities for all of the agencies of the Executive Office of the President. As part of this responsibility, Management and Administration directly supervised many of the White House and Executive Office of the President operating units including the White House Military Office, Photography Office, Telephone Service, Travel Office, Intern Program, Conference Center, Visitors Office, White House Administrative Office and the Office of Administration.

#### Staff:

Appuzo, Virginia M.

Cunningham, Nelson

Dalton, Emily

Fleischman, Ann

Foucart, Brian

Gruin. Chris

Holmes, Kim

Jacanin, Marilyn

Kiley, Bradley

Lindsay, Mark F.

Malone, Michael D.

Mayberry, Tammy

McClure, Kelli R.

Moore, Matt

Parsons, Sylvia

Phillips, Janet

Van Praugh, Ian

Raines, Ashely

Rutledge, Andrea

Saleh, Ron

Salinas, Michelle

Scoville, Brooks

Thomasson, Patsy L.

Torkelson, Jodie R Ubbens, Betty Walsh, Cara Watkins, David Wilson, Kirsten

## Media Affairs, Office of

#### **Executive Officer:**

<u>Director for Media Affairs</u> Eller, Jeffrey E. (1993-1995)

#### **Summary:**

This Office primarily concerned itself with getting President Clinton's message across the nation via local media. There were four regional press offices located in the White House. Calls were put in on a daily basis to newspapers, radio, and television stations to gauge their interest in arranging interviews with prominent figures in the Administration.

#### Staff:

Eller, Jeffrey E Hopper, Kim

# Military Nominations (1997, 2000)

#### **Executive Officer:**

Deputy Assistant to the President and Director of the Military Office Sullivan, Alan (1994-1998) Simmons, Joseph J. (1999-2001)

#### **Summary:**

Military nominations are officially approved by the Deputy Secretary of Defense to be sent to the President of the United States. Before going to the President, however, the Director of the Military Office reviewed the nomination and sent his recommendation to the President through the Executive Clerk. Once the nomination was accepted and signed by the President it then was sent to the Senate for confirmation again through the Executive Clerk's Office.

## **Millennium Council**

#### **Executive Officers:**

First Lady Hillary Rodham Clinton (1998-2001)

Director, Deputy Assistant to the President and Advisor to the First Lady for the

Millennium Program

Lovell-McCulloch, Ellen M. (1998-2001)

Deputy Assistant to the President and Director of Special Projects

Craighead, Kelly (1998-2000)

**Deputy Director** 

Donovan, Anne (1998-2001)

#### **Summary:**

The White House Millennium Council was created by President Clinton and First Lady Hillary Rodham Clinton with the intention of recognizing and initiating both national and local projects around the country that would commemorate the celebration of the year 2000. In his Executive Order 13072 creating the Millennium Council, President Clinton wrote that the Council would "mark the 200th anniversary of the occupancy of the White House by American Presidents, the 200th anniversary of the establishment of the Federal capital city in Washington, D.C., and the 200th anniversary of the first meeting of the Congress in the Capitol," and "plan events to recognize the history and past accomplishments of America." The Council was also involved in recommending federal preservation funding for various historic American artifacts and buildings through the "Save America's Treasures" initiative. In addition, it planned celebratory events around the arrival of the year 2000, worked with private and nonprofit groups to launch grassroots efforts to commemorate the millennium, and worked with other countries that were planning events around the millennium. Two of its notable efforts included a series of lectures and presentations that were hosted at the White House by the President and First Lady, called "Millennium Evenings," and the creation of a time capsule, now housed at the National Archives until 2100. The Council ceased operations at the end of President Clinton's second term in office.

#### Staff:

Ballen, Jennifer

Brierton, Joan, Historic Preservation Specialist, Save America's Treasures Program Cearley. Virginia (Ginger), Staff Assistant 1998-2000

Childers, Clark

Croft, Caroline, International Programs Director

de Souza, Leela, White House Fellow 1998-2000

Engelstad, Jane

Finch, Andy

Garcia, Natalie M. (Monique), Staff Assistant 2000-2001

Gupta, Sanjay, Assistant to Deputy Assistant Ellen M. Lovell-McCulloch and White

House Fellow

Hickox, Amy 1999-2000

Howes, Sarah, Agency Representative of the US Department of Education

Kirby, Benjamin J.

Madden, Stephanie, Arts & Humanities Specialist

McCann, Lisa

Mohsinger, Beth, Special Assistant to the Director of the Millennium Council March

2000-January 2001

Richardson, Malcolm, Lead Staff

Shah, Smita N.

Velasco, Josefina

Voeller, Joseph, Project Manager

Williams, Whitney, Special Advisor to the Millennium Council, 2000-2001

# **National AIDS Policy, Office of**

#### **Executive Officer:**

Coordinator

Gebbie, Kristine (1993-1994)

Acting Coordinator

Fleming, Patricia (1994)

Director

Fleming, Patricia (1994-1997)

Thurman, Sandra (1997-2001)

Acting Director

Goosby, Eric P. (1997)

**Deputy Director** 

Levi, Jeffrey (1994-1997)

Summers, Todd (1997-1998)

Associate Director

Bauerle, Cheryl (1999-2001)

Murgia, Matthew (2000-2001)

#### **Summary:**

The Office of National AIDS Policy (ONAP) was part of the White House Domestic Policy Council and was tasked with coordinating the continuing efforts of the Government to reduce the number of HIV infections across the United States. The Office emphasized prevention through wide-ranging education initiatives and helped to coordinate the care and treatment of citizens with HIV/AIDS.

#### Staff:

Alworth, Lance

Barrer, Andrew E.

Da Silva, Alexandra

Gaist, Paul
Holewinski, Sarah
Jackson, Linda
Kennedy, May
Kunkel, Brenda
May, Mary
McGinn, Kristin
Milonas, Alexandra
Montoya, Daniel C.
Sorian, Richard

## **National Economic Council**

Ventura, Gustavo (Gus)

#### **Executive Officer:**

Assistant to the President for Economic Policy Rubin, Robert E. (1993-1995) Tyson, Laura D'Andrea (1995-1997) Sperling, Gene B. (1997-2001)

#### **Summary:**

The National Economic Council (NEC) was created by President Clinton by Executive Order 12835 on January 25, 1993. The Council had four principal functions: to coordinate both the domestic and international economic policy-making process, to advise the President on matters of economic policy, to make certain that the economic policy and programs were consistent with the President's agenda, and to monitor the implementation of the President's economic policy. The NEC was headed by the Assistant to the President for Economic Policy and was comprised of numerous department and agency heads within the Administration.

#### Staff:

Abernathy, Pauline

Antholis, Bill

Caplan, John

Cashin, Sheryl

Chamovitz, Julia

Clark, Jessica

Corbett, Bill

Cutter, Bo

Daum, Michael

Dauster, Bill

Davis, Selina

Deegan, Paul

Dimond, Paul

Dorton, Patrick

Dorval, Chris

Efros, Laura

Furman, Jason

Gomez, Anna

Good, Margaret

Green, Lisa

Haacke, Carl

Heath, Daniel

Holstein, Elgie

Joshlyn, Gay

Kalil, Thomas

Katzen, Sally

Kellogg, Clifton "Cliff"

Kennedy, Brian

King, Larry

Kissenger, William

Kvaal, James

Lane, David

Lawrence, Robert

Lewis, Anne

Lubke, Theo

Marr, Chuck

Mathews, Sylvia

Medine, David

Minsk, Ron

O'Neill, Kimberly

Orzag, Peter

Park, Edwin

Parker, Emil

Robyn, Dorothy

Rosen, Dan

Ross, Heather

Rouse, Cecilia

Rubin, Robert

Samardick, Ruth

Seidman, Ellen

Shireman, Bob

Siewert, Jake

Silverman, Mark

Sperling, Gene

Tseng, David

Tyson, Laura D'Andrea

Wallman, Kathy

Warren, Michael

Wartell, Sarah Wescott, Robert Wong, Peter Yu, Peter

## **National Performance Review**

#### **Executive Officer:**

Senior Policy Advisor for the Vice President Karmarck, Elaine C. (1993 – 1997) Winogard, Morley (1997 – 2001)

#### **Summary:**

The National Performance Review was an interagency task force announced by President Clinton on March 03, 1993 tasked with examining larger units of the Executive Office of the President, namely the Office of Management and Budget, US Trade Representative, and Office of Administration. The Review identified areas where resources could be used more efficiently to assist the President in guiding the rest of the Government. After a six month review period the team, chaired by Vice President Al Gore, submitted a report to the President on how the Government could "work better and cost less" along with a path forward which was implemented during the Administration. In December 1997, the effort's name was changed to the National Partnership for Reinventing Government.

#### **Staff Working Group:**

Bates, Stephen
Brandberg, Bert
Brescia, Ralph
Carpenter, Judith
Cerda, Victor
Chappell, Stan
Fry, Patrick
Gentile, Nancyellen
Hans, Kevin
Jones, Susan
LaVoi, Annette
Miller, Danielle

Supporting Staff: Brackett, Lee Ann Ellertson, Natalie New, Wendy Muller, Jennifer Miller, Richard
Moore, Matthew
Murphy, Joeellyn
O'Connor, Jennifer
Owens, Robert
Parham, Delila
Perry, Doris
Powell, Ramona
Raines, Ashley
Titus, Timothy
Tolo, Kenneth
Walker, Barbara

## **National Security Council (NSC)**

#### **NSC Administrative Office**

#### **Executive Officer:**

Office Head

Haas, Dean (July 2000-January 2001)

Jacobson, Tracey (August 1998-July 2000)

Haines, Mary (June 1995-August 1998)

Breeland, Joceyln (1994-August 1995)

Manzanares, Robert (1993-June 1994)

Darragh, Sean (1993-May 1993)

#### **Summary:**

The NSC Administrative Office oversaw all budget/travel; personnel; facilities and security issues for the National Security Advisor and his staff.

#### Staff:

Baum, Russell

Clark, Bronya

Dimel, Marsha

Joshlyn, Gay

Murphy, Allison

Paliokas, John

#### **NSC African Affairs**

#### **Executive Officer:**

Office Head

Smith, Gayle (July 1998-January 2001)

Wilson, Ernest J. Wilson (June 1997-June 1998)

Rice, Susan (February 1993-October 1997)

Steinberg, Donald (1994-March 1995)

Ward, Jennifer (1993-February 1994)

#### **Summary:**

The African Affairs Directorate advised and assisted the President and National Security Advisor on all aspects of U.S. foreign policy with respect to Sub-Saharan Africa's economy, politics, security and humanitarian concerns.

#### Staff:

Barks-Ruggles, Erica Battenfield, Patricia Byrne, Cathy

DeShazer, MacArthur

Dempsey, Nora

Frazer, Jendayi

Harris, Grant

Jett, Dennis

McCormick, Shawn

Odonohue, Peter

Ordway, John

Pelofsky, Eric

Prendergast, John

Sanders, Robin

Tabak, Lauren

#### **NSC Asian Affairs**

#### **Executive Officer:**

Office Head

Pritchard, Charles (Jack) (October 2000-January 2001)

Lieberthal, Kenneth (August 1998-October 2000)

Kristoff, Sandra (January 1996-July 1998)

Roth, Stanley (March 1994-January 1996)

Wiedemann, Kent (1993-March 1994)

#### **Summary:**

The Asian Affairs Office advised and assisted the President and the National Security Advisor on all aspects of U.S. foreign policy with respect to the Asia-Pacific region, including Northeast Asia, Southeast Asia (including Indochina) and Oceania.

#### Staff:

Arvizu, Alexander

Bader, Jeffrey

Gagnon, James

Huso, Ravic

Keith, James

Smith, Holly

Suettinger, Robert

#### NSC Central & Eastern Europe (1993-1999)

### [merged into Southeast European Affairs in 1999]

#### **Executive Officer:**

Office Head Flanagan, Stephen (July 1997-September 1999) Fried, Daniel (July 1993-July 1997) Schifter, Richard (August 1993-January 1995)

#### **Summary:**

The Central & Eastern European Office advised and assisted the President and the National Security Advisor on all aspects of U.S. foreign, economic and security policy with respect to twelve countries in Central and Eastern Europe, including Albania, Bulgaria, the Czech Republic, Estonia, the Former Yugoslav Republic of Macedonia, Hungary, Latvia, Lithuania, Poland, Romania, Slovakia, and Slovenia.

#### **NSC Counselor (1995-1997)**

#### **Executive Officer:**

Office Head Schifter, Richard (January 1995-March 1997)

#### **Summary:**

The Counselor's Office advised and assisted the President and the National Security Advisor on all aspects of U.S. national security policy, including responsibilities for policy planning outreach to outside experts and the public and special projects of major national security concern.

## **NSC Defense Policy and Arms Control**

#### **Executive Officer:**

Office Head Binnendijk, Hans (August 1999-January 2001) Bell, Robert (January 1993-October 1999)

#### **Summary:**

The Defense Policy and Arms Control Office advised and assisted the President and the National Security Advisor on all aspects of U.S. national security policy with respect to the U.S. defense budget, programs and policy, nuclear arms control, and conventional arms control.

#### Staff:

Andreasen, Steven

Beardsworth, Richard

Bolton, Edward

Bouchard, Joseph

Busick, Paul

Cullom, Philip

Feaver, Peter

Hahn, Keith

Heyl, Phillip

Jones, Steven

Mulligan, George

Peterman, David

Pimentel, Betsy

Seaton, James

Sestak, Joseph

Von Lipsey, Roderick

Wechsler, William

Witkowsky, Anne

## NSC Democracy, Human Rights & Humanitarian Affairs (1996-1998) [see Multilateral & Humanitarian Affairs]

#### **Executive Officer:**

Office Head

Schwartz, Eric (1996-1998)

#### Staff:

Halperin, Morton

Lorin, Matthew

Malley, Robert

Noetzel, Jonathan

Ragan, Richard

## **NSC Executive Secretary**

#### **Executive Officer:**

Office Head

Bradtke, Robert (July 1999-January 2001)

Davis, Glyn (March 1997-July 1999)

Sens, Andrew (August 1994-April 1997)

Itoh, William (1993-April 1995)

#### **Summary:**

The Executive Secretary served as the chief manager and administrative officer of the NSC. It was the job of the Executive Secretary to assist in directing the activities of the NSC staff on the broad range of defense, intelligence and foreign policy matters. The Office tasked, reviewed and insured proper coordination of all information and action memoranda submitted by the NSC staff to the National Security Advisor and the President. The Executive Secretary was the principal point of contact between the National Security Council and other government agencies and with the Executive Offices of the President.

#### Staff:

Bartlett, June
Darby, Melaine
Elkon, Nicole
Kenney, Kristie
Rice, Edward
Sonenshine, Tara
Wasserman, Elaine

#### **NSC European Affairs**

#### **Executive Officer:**

Office Head

Blinken, Antony (August 1994-January 2001) Bandler, Donald (August 1997-May 1999) Vershbow, Alexander (June 1994-September 1997) Walker, Jenonne (1993-July 1994)

#### **Summary:**

The European Affairs Office advised and assisted the President and the National Security Advisor on all aspects of U.S. foreign and security policy with respect to the countries of Western and Southern Europe and Canada, the North Atlantic Treaty Organization (NATO), the Organization for Security and Cooperation in Europe (OSCE), the European Union (EU) and other European organizations.

#### Staff:

Butler, Lawrence Bremner, Sue Brown, Keirn Corey, Jock Daalder, Ivo Drew, Nelson

Dowling, John

Feeley, John

Gardner, Anthony

Gordon, Philip

Holl, Jane

Kass, Nicholas

Kerrick, Donald

Kupchan, Charles

Lebourgeois, Julien

McEldowney, Nancy

Moyn, Samuel

Munter, Cameron

Norland, Richard

Peters, Mary Ann

Schmidt, John

Stephens, Doris

Stephens, Kathleen

Waddell, Ricky

Wayne, Earl

Yee, Hoyt

## **NSC Foreign Policy Speechwriting (1998-2001)**

#### **Executive Officer:**

Office Head

Malinowski, Tomasz (October 1998-January 2001)

#### **Summary:**

The Office of Foreign Policy Speechwriting drafted the public remarks of the President and the National Security Advisor on foreign affairs, including policy speeches, statements and ceremonial remarks.

#### Staff:

Gibson, John

Orzulak, Paul

Rosshirt, Thomas

### NSC Global Issues & Multilateral Affairs (1993-1998)

## [changed to Transnational Threats in 1998]

#### **Executive Officer:**

Office Head

Clarke, Richard (1992-1998)

#### Staff:

Atkin, Timothy

Boynton, Peter

Brown, Dallas

Cressey, Roger

Daalder, Ivo

Darragh, Sean

Eisenhower, James

Lindsay, James

Orr, Robert

Rice, Susan

Schwartz, Eric

Sheehan, Michael

Verville, Elizabeth

Wilson, Ernest J.

Zucker, Jeremy

#### **NSC Gulf War Illness Affairs**

#### **Executive Officer:**

Office Head

Busick, Paul (November 1996 – June 1998)

#### **Summary:**

The Gulf War Illness Affairs Office advised and assisted the President and the National Security Advisor on all aspects on the background, clinical programs, research and investigations, compensation initiatives, outreach efforts and lessons learned from the Administration's efforts to better understand the causes of illnesses arising from the first Gulf War.

#### Staff:

Heyl, Phillip

### **NSC Intelligence Programs**

#### **Executive Officer:**

Office Head

McCarthy, Mary (July 1996 - January 2001)

Beers, Rand (February 1993 - January 1998)

Tenet, George (1993 - June 1995)

#### **Summary:**

The Intelligence Programs Office advised and assisted the President and the National Security Advisor on all aspects of U.S. foreign policy with respect to all issues relating to intelligence.

#### Staff:

Almon, Timothy

Appel, Edward

Bobbitt, Philip

Cavanaugh, James

Genton, Regina

Gladura, Timothy

Gregory, Susan

Kitchen, David

Knepper, Charlotte

Miscik, Jami

Mislock, Raymond

Mitchell, Don

Pease, Bruce

Sherman, David

Smith, James

Waguespack, Michael

Ward, Steven

Wilhelm, Rich

#### **NSC Inter-American Affairs**

#### **Executive Officer:**

Office Head

Valenzuela, Arturo (June 1999 - January 2001)

Dobbins, James (March 1996 - February 1999)

Feinberg, Richard (January 1993 - March 1996)

#### **Summary:**

The Inter-American Affairs Office advised and assisted the President and the National

Security Advisor on all aspects of U.S foreign policy with respect to issues pertaining to Latin America and the Caribbean.

#### **Staff:**

Armstrong, Fulton

Avery, Dale

Bassett, Leslie

Blakeman, Earle

DeLaurentis, Jeffrey

Denniston, Richard

Kinser-Kidane, Brenda

Lawson, Chappell

Merletti, Roger

Piccone, Theodore

Pyatt, Geoffrey

Rice, Lillian

Rocha, Victor

Shannon, Thomas

Williams, Debra

## **NSC International Economic Affairs** (with National Economic Council)

#### **Executive Officer:**

Office Head

Duncan, John (June 2000-January 2001)

Lee, Malcolm (1996-June 2000)

Hammonds, D. Holly (September 1998-January 2000)

Brainard, Lael (1998)

Kyle, Robert (1993-May 1998)

Fauver, Robert (1993-April 1995)

#### **Summary:**

The International Economic Affairs Office advised and assisted the President, the Vice President, the National Security Advisor and the National Economic Advisor on all aspects of U.S. foreign policy with respect to international economic policies. The Office provided advice and assistance to the President, through the National Security Council and the National Economic Council process, on overall inter-agency economic policy coordination, as well as on issues relating to the World Trade Organization, bilateral trade and investment issues, and G-8 coordination and economic summit preparation.

#### Staff:

Antholis, William

Boone, Sherman

Bruns, James

Froman, Michael

Hendricks, Lori

Holtzapple, Richard

Primosch, William

Punke, Michael

Samans, Richard

Schaefer, Matthew

Shah, Sonal

Tarullo, Daniel

Walsh, Helen

Whyman, William

#### **NSC International Environmental Affairs**

#### **Executive Officer:**

Office Head

Bowles, Ian (July 1999-January 2001)

Sandalow, David (January 1996-October 1999)

Claussen, Eilleen (January 1993-January 1996)

#### **Summary:**

The International Environmental Affairs Office advised and assisted the President and the National Security Advisor on all aspects of U.S. foreign policy with respect to protection of the global environment. Among the issues which the Office provided advice and assistance: global climate change; ozone depletion; forests; oceans; and the environmental aspects of international trade and finance.

#### Staff:

Blank, Daniel

Bradley, Jane

Chyba, Christopher

Doniger, David

#### **NSC International Health Affairs**

#### **Executive Officer:**

Office Head

Bernard, Kenneth (August 1998 - January 2001)

#### **Summary:**

The International Health Affairs Office advised and assisted the President and the

National Security Advisor on all aspects of U.S. foreign policy with respect to international health. Among the issues addressed: defense against bio-terrorism, new and emerging infectious diseases, safety of the national food supply, and international tobacco control.

#### **NSC Legal Affairs**

#### **Executive Officer:**

Office Head

DeRosa, Mary (May 1997-January 2001)

Baker, James (February 1994-November 2000)

Kreczko, Alan (April 1993-October 1997)

#### **Summary:**

In coordination with the White House Counsel, the Legal Office of the NSC advised and assisted the President and the National Security Advisor on legal issues relevant to national security.

#### Staff:

Abercrombie-Winstanley, Gina

Allen, Charles

Devine, Stephen

Krass, Caroline

Lackey, Miles

Rudman, Mara

Scharfen, Jonathan

Shapiro, Daniel

Sparks, John

Tavlarides, Mark

Wiegmann, John

## **NSC Legislative Affairs**

#### **Executive Officer:**

Office Head

Lackey, Miles (January 1999-January 2001)

Rudman, Mara (November 1997-1999)

Danvers, William (January 1994-September 1997)

Rosner, Jeremy (1993-June 1994)

#### **Summary:**

The Legislative Affairs Office advised and assisted the President and the National

Security Advisor on all aspects of U.S. foreign policy with respect to all issues relating to legislation on National Security matters.

#### Staff:

Bendick, Gordon Davis, William Farrar, Jay Gross, Donald Maldon, Al

#### **NSC Multilateral & Humanitarian Affairs**

#### **Executive Officer:**

Office Head

Schwartz, Eric (January 1993-January 2001)

#### **Summary:**

The Multilateral & Humanitarian Affairs Office advised and assisted the President and the National Security Advisor on UN issues, including peacekeeping, human rights and democracy promotion, overseas humanitarian assistance, international migration and refugee affairs, and international public diplomacy.

#### Staff:

Banbury, Anthony

Busby, Scott

Feldman, Daniel

Guarnieri, Valerie

Hawley, Leonard

Letts, Kelly

Malley, Robert

McLean, Mathew

Metzl, James

Naplan, Steven

Patten, Wendy

Rossi, Christopher

Shea, Dorothy

Smith, Peter

Stromseth, Jane

Vaccaro, Jonathan

Wilcox, Richard

Wippman, David

### **NSC National Security Advisor**

#### **Executive Officer:**

Office Head

Assistant to the President

Berger, Samuel (1997-2001)

Lake, Anthony (1993-1997)

Deputy Assistant to the President

Berger, Samuel (1993-1997)

Steinberg, James (1997-July 2000)

Rudman, Mara (1999-2001)

Kerrick, Donald (1996-1999) (August 2000-January 2001)

Soderberg, Nancy (1995-1996)

#### **Summary:**

The Office of the National Security Advisor assisted the President on all aspects of U.S. foreign policy.

#### **NSC Near East and South Asian Affairs**

#### **Executive Officer:**

Office Head

Riedel, Bruce (April 1997-January 2001)

Parris, Mark (March 1995-April 1997)

Indyk, Martin (1993-April 1995)

#### **Summary:**

The Near East and South Asia Office advised and assisted the President and the National Security Advisor on all aspects of U.S. foreign policy with respect to U.S. foreign and defense policies regarding four distinct areas abroad: North Africa, the Levant, the Persian Gulf and South Asia.

#### Staff:

Camp, Donald

Cooper, Kathleen

Grummon, Stephen

Hull, Edmund

Kaplan, Dean

Malley, Robert

Laipson, Ellen

LeBaron, Richard

Pollack, Kenneth

Rose, Gideon

Satterfield, David Toloui, Ramin Waller, Robert

#### **NSC Nonproliferation and Export Controls**

#### **Executive Officer:**

Office Head

Samore, Gary (August 1995-January 2001)

Poneman, Daniel (August 1990-November 1996)

#### **Summary:**

The Nonproliferation and Export Controls Office advised and assisted the President and the National Security Advisor on all aspects of U.S. foreign policy with respect to all issues relating to nonproliferation and arms control. Among the issues addressed: efforts to combat nuclear smuggling; the Chemical Weapons Convention; the Nuclear Non-Proliferation Treaty; Missile Technology Control Regime; diplomatic efforts with respect to North Korea, the former Soviet Union, China, and the Middle East; and conventional arms transfer policy.

#### Staff:

Aoki, Steven
Barth, Richard
Clements, William
Fairfax, Kenneth
Harris, Elisa
Litwak, Robert
Maertens, Thomas
Tucker, Maureen

NSC Office of Communications (2000-2001) Office of Press & Communications (1999-2000) [changed to Office of Communications in 2000]

#### **Executive Officer:**

Office Head

Anderson, Brooke (March 2000-January 2001) Crowley, Philip (March 2000-January 2001)

Leavy, David (April 1997-March 2000)

#### **Summary:**

Members of the Office of Communications for the National Security Council served the

President, the National Security Advisor and the White House Press Secretary on all press-related matters involving national security, foreign policy, defense and intelligence issues.

#### Staff:

Fallin, James Gobush, Matthew Spalter, Jonathan Stockwell, David Wozniak, Natalie

## NSC Public Affairs (1993-1998) [changed to Office of Press & Communications in 1999]

#### **Executive Officer:**

Office Head Leavy, David (1998) Luzzatto, Anne (1997-1998) Johnson, David (September 1995-November 1997) Ross, Thomas (1994-1995) Steinberg, Donald (1993-March 1995)

#### Staff:

Mitchell, Calvin Schuker, Jill

#### **NSC NATO Summit Office**

#### **Executive Officer:**

Office Head Bandler, Donald (August 1997-May 1999)

#### **Summary:**

The NATO Summit Office advised and assisted the President and the National Security Advisor on all aspects of U.S. foreign policy with respect to the North Atlantic Treaty Organization and the preparation, planning, and participation in the NATO summit.

#### Staff:

Ebitz, Todd Uyehara, Margaret

## **NSC Records and Access Management**

#### **Executive Officer:**

Office Head

Leary, William (January 1994-January 2001)

#### **Summary:**

The Records and Access Management Office consisted of two divisions: Access Management and Records Management. Access Management staff advised and assisted the President and the National Security Advisor by reviewing classified information generated at the White House by the President, the National Security Advisor or the President's staff at the NSC for release in response to requests from researchers, historians and the general public. The Records Management staff assisted the President and the National Security Advisor by facilitating the movement of documents to and from the President, National Security Advisor, NSC staff and NSC Executive Secretary.

#### **NSC Russia/Ukraine/Eurasian Affairs**

#### **Executive Officer:**

Office Head

Medish, Mark (January 2000-January 2001)

Pascual, Carlos (June 1995-January 2000)

Courtney, William (August 1997-July 1998)

Pifer, Steven (December 1994-August 1997)

Blacker, Coit (Chip) (February 1995-July 1996)

Burns, Nicholas (1993-February 1995)

#### **Summary:**

The Russia, Ukraine and Eurasian Office advised and assisted the President and the National Security Advisor on foreign and security policy regarding Russia, Ukraine and the other New Independent States (NIS) of the former Soviet Union (Armenia, Azerbaijan, Belarus, Georgia, Kazakhstan, Kyrgyzstan, Moldova, Tajikistan, Turkmenistan and Uzbekistan).

#### **Staff:**

Bell, Chris

Beyrle, John

Debortoli, Michelle

Dunn, John

Durham, Robert

Eggert, Tamara

Elkind, Jonathan

Faranda, Regina

Fishel, Eugene

Fooks, Michael

Fort, Jane

Forsythe, Rosemarie

Gati, Toby

Goldgeier, James

Gottemoeller, Rose

Harris, Cody

Harrison, Hope

Heslin, Shelia

Kaufman, Stuart

Kingsley, Neil

Kunin, Daniel

Massey, Stephen

Matera, Michael

Potts, Christine

Reznik, Victoria

Rumer, Eugene

Segal, Jack

Stern, Jessica

Tedstrom, John

Weiss, Andrew

## NSC Southeast European Affairs (1999-2001)

#### **Executive Officer:**

Office Head

Schulte, Greg (July 2000-January 2001)

Hill, Christopher (August 1999-July 2000)

#### **Summary:**

The Southeast European Affairs office advised and assisted the President and the National Security Advisor on U.S. foreign, economic, and security policy with respect to Albania, Bosnia and Herzegovina, Bulgaria, Croatia, the Federal Republic of Yugoslavia (Serbia and Montenegro), Macedonia, Romania, and Slovenia.

#### Staff:

Brzezinski, Mark

Greenwood, Thomas

Holtzapple, Richard

Hurley, Michael

Kaidanow, Tina

Miller, Laura

Pittman, Dean

Russ, Judith

Sapiro, Miriam Von Lipsey, Roderick

## NSC Speechwriting (1993-1998) [changed to Foreign Policy Speechwriting]

#### **Executive Officer:**

Office Head Blinken, Antony (August 1994-1998) Boorstin, Robert (June 1994-November 1995)

#### Staff:

Benjamin, Daniel Widmer, Edward

#### NSC Staff Director (1993-1994)

#### **Executive Officer:**

Office Head Soderberg, Nancy (1993-1994)

#### **Summary:**

The Staff Director Office advised and assisted the President and the National Security Advisor on day-to-day crisis management, briefing the President, and developing national security priorities.

## **NSC Strategic Planning (1997)**

#### **Executive Officer:**

Office Head Blinken, Antony (1997)

#### **Summary:**

The Strategic Planning Office advised and assisted the President and the National Security Advisor on all aspects of U.S. foreign policy with respect to strategic communications and planning issues. Additionally, this Office drafted the public remarks of the President and the National Security Advisor on foreign affairs, including policy speeches, statements and ceremonial remarks.

#### Staff:

Bobbit, Philip Gibney, James LaFleur, Victoria Moffett, Julia

#### **NSC Systems & Technical Planning**

#### **Executive Officer:**

Office Head

Powell, Elliot (May 1999-January 2001)

Cosgriff Kevin (June 1997-May 1999)

Herrington, David (September 1992-August 1995)

#### **Summary:**

The Systems and Technical Planning Office provided communications, computer and crisis management support to the President, the National Security Advisor and the NSC staff.

#### **Staff:**

Payne, Raymond

#### **NSC Transnational Threats (1998-2001)**

#### **Executive Officer:**

Office Head

Clarke, Richard (1998-January 2001)

#### **Summary:**

The Transnational Threats Office advised and assisted the President and the National Security Advisor on all aspects of U.S. foreign policy with respect to certain issues which transcend regions. Among the issues addressed by the Office are: terrorism, complex humanitarian/peace operations; narcotics; transnational crime; foreign military sales; war crimes; sanctions policy; and regional security arrangements.

#### Staff:

Benjamin, Daniel

Cressey, Roger

Eddy, Randolph

Fenzel, Michael

Fung, Mark

Gordon-Hagerty, Lisa

Hunker, Jeffrey

Kurtz, Paul

Meyer, Carl

Montgomery, Mark

Mulligan, George

Pierce, Eric Rosa, Frederick Ross, Heather Simon, Steven Telleen, Erik Verville, Elizabeth Wechsler, William Wolosky, Lee

#### **NSC White House Situation Room**

#### **Executive Officer:**

Office Head

Powell, Elliot (May 1999-January 2001)

Cosgriff, Kevin (June 1997-May 1999)

Harmon, Joyce (April 1995-June 1997)

Reed, James (1994-April 1995)

O'Leary, Cornelius (1993-August 1993)

#### **Summary:**

The White House Situation Room was a 24-hour watch and alert center. It provided the President, the National Security Advisor and members of the NSC staff with current intelligence and open-source information to support the formulation and implementation of national security policy.

## **National Service, Office of**

#### **Executive Officer:**

Assistant to the President and Director of the Office of National Service Segal, Eli (1993-1996)

#### **Summary:**

The Office of National Service during the Clinton Administration was guided by the National and Community Service Trust Act of 1993. President Clinton signed it into law on September 21, 1993 and it created the Corporation for National and Community Service and three Corporation administered programs: Senior Corp, Americorps, and Learn and Service America. The Office of National Service worked to coordinate volunteerism and community service by assisting with the mobilization of Americans into service.

#### Staff:

Allen, C. Richard (Rick)

Kreidler, Jim Sagawa, Shirley Sanone, Jina Segal, Eli Whitman, Sarah

## **Operations, White House**

#### **Executive Officer:**

Special Assistant to the President and Director of White House Operations

Holmes, Kim A. (1996)

Malone, Michael (1997)

Dankowski, John R. (1998-1999)

Director, White House Operations

Granger, Theresa Faye (2000-2001)

#### **Summary:**

The White House Operations Office came under the Office of Management and Administration, and supervised the Administrative Office, the Intern Program, the Photography Office, Telephone Services, the Travel Office, the Visitors Office, and the White House Conference Center. In 1993 it was named Administrative Operations; in 1994 and 1995 it was named White House Administration; and from 1996 through the end of the Administration, it was called White House Operations.

#### **Staff:**

Dankowski, John

Foucart, Brian

Granger, Theresa Faye

Hernreich, Nancy

Holmes, Kim

Malone, Michael

Olds, Ed

Raines, Ashley

Richardson, Charles

Rutledge, Andrea

Saleh, Ron

Sigman, Charles

Scoville, Brooks

Szymanski, Christopher

Torkelson, Jodie

Ubbens, Elizabeth R. (Betty)

## **Oval Office Operations (1995-2001)**

## (See Immediate Office of the President)

## **President's Commission on Critical Infrastructure Protection (PCCIP)**

#### **Executive Officer:**

Commissioners

Robert T. Marsh, Chairman

John R. Powers, Executive Director – Federal Emergency Management Agency

Merritt E. Adams –AT&T

Mary J. Culnan – Georgetown University

Peter H. Daly – Department of the Treasury

John C. Davis – National Security Agency

Thomas J. Falvey – Department of Transportation

Brenton C. Greene – Department of Defense

William J. Harris – Association of American Railroads

David A. Jones – Department of Energy

William B. Joyce – Central Intelligence Agency

David V. Keyes – Federal Bureau of Investigation

Stevan D. Mitchell – Department of Justice

Joseph J. Moorcones – National Security Agency

Irwin M. Pikus – Department of Commerce

William Paul Rodgers, Jr. – National Association of Regulatory Utility Commissioners

Susan V. Simens – Federal Bureau of Investigation

Frederick M. Struble - Federal Reserve Board

Nancy J. Wong – Pacific Gas & Electric Company

Richard P. Case – IBM

#### **Executive Staff**

Phillip E. Lacombe, Staff Director

James H. Kurtz, COL, USA, Chief of Staff/Executive Secretary

Janet B. Abrams, Director of External Affairs/White House Liaison

Robert E. Giovagnoni, Col, USAF, General Counsel

Adrienne M. Griffen, Executive Assistant to the Chairman

Elizabeth (Betsy) Harrison, Director of Legislative Affairs

Brian P. Hoey, Lt Col, USAF, Executive Assistant to the Chairman

Nelson M. McCouch III, MAJ, USA, Director of Public Affairs

Monica Y. McNeil, Executive Assistant to the Chief of Staff/Assistant Executive Secretary

Annie N. Nelson, Director of Administration

Carla L. Sims, Director of Public Affairs

Lawrence P. St. Marie, SMSgt, USAF, Executive Officer

#### Sona A. Virdi, Executive Assistant to the Staff Director

#### **Professional Staff**

Elizabeth A. Banker

Gary R. Boyd

Patricia E. Burt

Julie Consilvio

Frederick S. Davidson

L. C. J. Jacobson

Gary P. Kosciusko

Lloyd E. Lutz, Jr., Lt Col, USAF

Carol M. Medill

T. Lynette Proctor

Pamela D. Saunders

James J. Stekert

Stephen T. York

#### Support Staff

Bernard R. Robinson, Deputy Director of Administration

Bonnie L. Julia, SFC, USA, NCOIC

Karen R. Allen, SrA, USAF

Robert W. Boyd, YN2, USN

Joseph A. Broadway, YN1, USN

Patrick Barlow

Eric J. Cline

James E. Crawford, SSG, USA

Debra A. Dawson, SSG, USA

Roada Dickerson, SrA, USAF

Elizabeth S. Ellingboe, SSgt, USAF

Jeffrey G. Estep, SSgt, USAF

Troy L. Joyner, SSG, USA

Peter D. LeNard

**Becky Love** 

Gerald T. Posey, TSgt, USAF

Sandra M. Robinson, SSgt, USAF

Sandra L. Scroggs

Mike Seabron

Sherrie M. Smith, SGT, USA

Sharon S. Strippoli

Shawn R. L. Vincent, Sgt, USAF

Scott A. Ward

Brian W. Young, SrA, USAF

Ed Young

Senior Consultants

William A. Buehring

Mary F. Dunham

Ron E. Fisher

Paul W. Hanley

Peter Gossens

Duane G. Harder

Michael T. Hovey

Joelle Jordan

Ramesh Marai

Gabe Maznick

Willis J. Ozier

Paul Byron Pattak

James P. Peerenboom

George J. Rothstein

Lee M. Zeichner

#### **Summary:**

The PCCIP came into existence in July 1996 as the result of Presidential Executive Order 13010. It represented the initial national effort to deal with the problems and issues brought about by the new information age. Specifically tasked with drawing up a comprehensive national strategic policy designed to protect our crucial infrastructures from physical and "cyber" threats, the PCCIP was composed of prominent figures from private industry, government, and academia. They received guidance and counsel from a formidable array of experts in Advisory and Steering Committees.

Critical infrastructures were defined as systems whose total destruction or partial damage would seriously impair the defense or economic security of the United States. Included in this estimation would be telecommunications, electrical power grids, gas, oil, banking, finance, transportation, and water supply systems and government and emergency services. The PCCIP drew the private and public sectors together to address the issue of infrastructure weaknesses and arrive at some sort of game plan for the future.

In the end, the Commission split itself into five sector teams to deal with eight critical infrastructures. Each team analyzed in painstaking detail the risks, threats, and vulnerabilities present in its sector. These sector teams and their accompanying industries included: Information & Communications – telecommunications, computers & software, Internet, satellites, fiber optics; Physical Distribution – railroads, air traffic, maritime, intermodal, pipelines; Energy – electrical power, natural gas, petroleum, production, distribution & storage; Banking & Finance – financial transactions, stock & bond markets, Federal Reserve; Vital Human Services – water, emergency services, government services

After thoroughly studying the problem of critical infrastructure protection, the Commission submitted its findings (entitled *Critical Foundations*) to the President in October 1997.

## **Policy Development, Office of**

#### **Executive Officer:**

<u>Senior Advisor to the President for Policy Development</u> Magaziner, Ira

#### **Summary:**

The Office of Policy Development was responsible for advising & assisting the President in the formulation, coordination, & implementation of domestic and economic policy. The Office of Policy Development also provided support for other policy development and implementation activities as directed by the President. In January 1993, President Clinton created the National Economic Council, carved out of the Office of Policy Development. In August 1993, he completed the split by creating the Domestic Policy Council.

#### Staff:

Berman, Jason

Biel, Eric

Brainard, Lael

Burke, Brian

Dobson, Sean

Eddleman, Linda

Green. Lisa

Hogan, Lynn

Klein, Jennifer

Robinson, Christa

Tanden, Neera

## **Political Affairs, Office of**

#### **Executive Officer:**

Assistant to the President and Director of Political Affairs

Baggett, Joan (1993-1994)

Sosnik, Douglas (1995-1996)

Smith, Craig (1997-1998)

Moore, Minyon (1999-2001)

Deputy Director of Political Affairs

Velasquez, Joe (1993-1994) Hancox, Karen (1995-1996) Moore, Minyon (1997-1998) Moore, Linda (1999-2001)

#### **Summary:**

The Office of Political Affairs was charged with ensuring that the Executive Branch and the President were aware of the concerns of the American citizen as well as maintaining relationships between the President, political officials and organizations throughout the nation. Political Affairs also served as a liaison between the White House and the President's political party.

#### Staff:

Anderson, Karen

Baggett, Joan

Baldick, Nick

Begala, Paul

Bucaro, Jocelyn

Burns, Tara

Crumley, Amanda

Dagner, Peter

Dunn, Donald

Emanuel, Rahm

Emerson, John

Epstein, Tom

Eve, Eric

Fanning, Eric

Forster, Stacy

Flynn, Tim

Fry, Vincent

Hancox, Karen

Heistad, Wendy

Hughes, Craig

Jasso-Rotunno, Cynthia

Lavery, Christopher

Leininger, Bridget

Lewis, Reta

Li, Gordon

Lombard, Tanya

Martinez, Ray

Maycock, Andrew

Moore, Linda

Moore, Minyon

Pasquil, Mona

Pirozzi, Angelique

Porter, Orson

Reich, Emily

Scott, Marsha

Shakow, Peter

Skelton, Karen

Smith, Craig

Smith, Wendy

Sosnik, Douglas

Velasquez, Joe

Wallace, Ann Marie

Whitworth, Ann

Wofford, David

## President's Advisory Board on Race

#### **Executive Officer:**

**Executive Director** 

Winston, Judith (1997–1998)

Board

Franklin, John Hope, Chairman

Chavez-Thompson, Linda

Cook, Suzan Johnson

Kean, Thomas

Oh, Angela

Thomas, Robert

Winter, William

#### **Summary:**

The Advisory Board on Race was established on June 13, 1997 by Executive Order 13050 as part of President Clinton's Initiative on Race (PIR). The Advisory Board was established to counsel the President on ways to improve the quality of American race relations. The Board worked with the President to: promote national dialogue on race issues; increase the nation's understanding of the history and future of race relations; identify and create plans to calm racial tension and promote increased opportunity for all Americans; and address crime and the administration of justice. After submitting its final report to the President, *One America in the 21st Century: Forging a New Future*, the Board terminated on September 30, 1998.

#### Staff:

Anderson, Bruce

Ayers, Randy

Aylward, Patrick

Belenis, Elizabeth

Boyle, Lee

Burchard, Karen

Campt, David

Carney, Rhonda

Castle, Elizabeth

Cavataio, Michele

Chai, David

Dolan, Jennifer

Garcia, Grace

Glosser, Danielle

Goering, John

Gonzales, Claire

Harrison, Roderick

Hodges, Suzanne

Hutchinson, Audrey

King, Allison

Kraus, D. Bambi

Ladman, Stacey

Liu, Lin

Lopez, Ana

Ma, Jacinta

Martinez, Elizabeth

Monosoff, Tamara

Palmer, Scott

Semedo, Barbara

Sermons, Lydia

Sorrell, Michael

Soto, Maria

Spaulding, Chandler

Toinetta, Brenda

Wenger, Michael

Wexle, Rob

Winston, Judith

## Presidential Advisory Commission on Holocaust Assets in the U.S. \*\*

#### **Executive Officer:**

Chairman

Bronfman, Edgar Executive Director Klothen, Kenneth

#### **Summary:**

Coming into existence in 1998, the Presidential Advisory Commission on Holocaust Assets in the United States (PACHA, aka PCHA) was charged with investigating what happened to the assets of victims of the Holocaust that ended up in the possession of the United States Federal Government. The organization consisted of 21 members—eight private citizens appointed by the President, one representative each from the Departments of State, Justice, Army, and Treasury appointed by the President, two members from the House of Representatives appointed by the Speaker, two members from the House of Representatives appointed by the minority leader, two members from the Senate appointed by the majority leader, two members from the Senate appointed by the minority leader, and the Chairperson of the United States Holocaust Memorial Council. The final report of the Commission, "Plunder and Restitution: Findings and Recommendations of the Presidential Advisory Commission on Holocaust Assets in the United States and Staff Report," was submitted to President Clinton in December 2000.

Research constituted the heart of PCHA's work. Committees on art and cultural property, gold, and non-gold financial property were established with recognized experts Jonathan Petropoulos, Marc Masurovsky, and Helen Junz, respectively, serving as so-called "team leaders." Outside authorities critiqued the reports and papers composed by committee members.

# President's Commission on the Celebration of Women in American History

#### **Executive Officer:**

<u>Co-Chair and Counselor to the President</u> Lewis, Ann (1998-2000)

#### **Summary:**

President Clinton established the President's Commission on the Celebration of Women in American History by Executive Order 13090 in June 1998. The Commission's purpose was to recommend how America should recognize the contributions of women to our nation's history. The Commission submitted their report of recommendations to the President on March 31, 1999. The Commission was set to terminate 60 days after the March report, but in July 1999 the President extended the Commission to give it time to explore the implementation of the recommendations outlined in their March 1999 report. The Commission submitted another report of recommendations on November 15, 2000.

## Presidential Diary, Office of the

#### **Executive Officer:**

Presidential Diarist McCathran, Ellen (1993-2001)

#### **Summary:**

The Presidential Diarist was responsible for recording the daily activities and appointments of the President. The diary listed by time all activities of the President's day, including incoming and outgoing phone calls (calls made on the President's private line are not included), visitors, meetings, social activities, public ceremonies and travel. Also included are the President's location for each entry in the diary and any individuals with the President. The Presidential Diarist is an employee of the National Archives and Records Administration and is detailed to the White House Office of Presidential Scheduling.

## President's Initiative on Race (President's Initiative for One America)

#### **Executive Officer:**

Assistant to the President and Director of The White House Office on the President's Initiative for One America

Johnson, Robert "Ben" (1999-2001)

<u>Special Assistant to the President and Deputy Director of the White House Office on the President's Initiative for One America</u>

Ahn, Kathleen

#### **Summary:**

The White House Office on the President's Initiative for One America worked to advance the policies to close the opportunity gaps for minorities and the underserved, and build a "One America." The Office was built on the foundation laid by the Race Initiative's Advisory Board (see President's Advisory Board on Race). The Initiative for One America promoted the Clinton Administration's goals of educating the American public about race, encouraging racial reconciliation, identifying policies that can expand opportunities for racial and ethnic minorities, and coordinating the work of the White House and federal agencies to carry out this vision of One America.

#### Staff:

Ahn, Kathleen
Burns, Edmund
Cardille, Stacia
Craig, Crystal
Johnson, Robert "Ben"
Lingenfelter, Michael
McGhee, Dougretta
Miller, Adrian
Miguez, Michelle
O'Connell, Elizabeth
Palmer, Scott
Scott, Karen Devon

# Presidential Medal of Freedom Background Files (1999-2000)

#### **Summary:**

According to Executive Order 11085, the Presidential Medal of Freedom is a civilian award given by the President of the United States to individuals who have made "an especially meritorious contribution to the security or national interests of the United States, world peace, cultural or other significant public or private endeavors." The Staff Secretary's Office, which included the Correspondence Office and the Executive Clerk's Office, was responsible for overseeing the review of background material used in creating the biographical citations for Presidential Medal of Freedom recipients.

## Presidential Personnel, Office of the

#### **Executive Officer:**

Assistant to the President and Director of the Office of Presidential Personnel Nash, Bob (1993-2001)

#### **Summary:**

The Presidential Personnel Office was responsible for recruiting, screening, and recommending qualified candidates for Presidential appointments to federal departments and agencies.

#### Staff:

Allen, Winston Arnold, T. Blanchard, Janet Biggins, Veronica

Brackett, Lee Ann

Burwinkle, Julie

Campbell, Timothy

Carbajal, Susana

Carter, Jean

Castraneda, Janis

Christopherson, Gary

Clark, Peg

Cole, Charlie

Cummins, Pearson

Dana, Elizabeth

Dagher, Pete

De La Garza, Veronica

Dominquez, Maria Therese

Duncan, Charles

Duque, Ana

Enright, Susan

Fehrer, Doug

Garnett, Nadia

Haley, Maria

Hughes, Sara

Huynh, Phu

Jaramillo, Rita

Jennings, Lynn

Kiernan, Carol

Koh, Phillip

Lindsey, Bruce

Marabeti, Heather

McMahan, Natasha

Miller, Paul

Montoya, Liz

Nash, Bob

Philbrick, Skye

Pianalto, Antonella

Plummer, David

Przeworski, Bethany

Ryan, Denise

Scott, Marsha

Scoville, Brooks

Shea, Thom

Sheehan, Kerri

Sheorn, Doug

Shryzowski, Lauren

Singiser, Dana

Smith, Craig

Squire, Amy

Swartz, Anne

Taylor, Guy

Thomasson, Patsy

Wainwright, John

Warren, Chris

Wayne, Patrick

Williams, Sam

Wintzel, Ted

## Press Secretary, Office of

#### **Executive Officer:**

Press Secretary

Myers, Dee Dee (1993-1994)

McCurry, Michael (1994-1998)

Lockhart, Joe (1998-2000)

#### **Summary:**

The Office of the Press Secretary had the primary duty of collecting and disseminating information to national press outfits. The national press included the country's major daily newspapers, radio networks, news magazines, wire services, and any other major news outlet. In addition, the Office served as press contact for local, regional and specialty media in the country. Staff also coordinated the President's weekly radio address, video tapings and satellite feeds. Also, the Office provided the press with access and information related to various White House events.

#### Staff:

A. Victoria Rivas-Vazquez

Allison Wilkie

Amy Weiss Tobe

Anne Edwards

April Mellody

**Arthur Louis Jones** 

**Barry Toiv** 

**Beverly Barnes** 

Brenda Anders

Christine Anderson

Dagoberto Vega

Daniel G. Rauh

Darby Stott

Dave Anderson

David Leavy

David Seldin

Dawn Alexander

Donald K. Steinberg

Dorinda Salcido

Elizabeth Newman

Erica Lepping

Ernie Gibble

Estela Mendoza

Evelyn S. Lieberman

Gilbert Gonzales

Heather Riley

Helen Langan

James Kennedy

Jason Shechter

Jeffrey L. Eller

Jenni Engebretsen

Jennifer Palmieri

Jennifer Senan

Jeremy Gaines

Jess Sarmiento

Jessica Vogelson

Jock Gill

Jonathan Murchinson

Josh A. King

Joshua Silverman

Julia Payne

Julia R. Green

Julianne Corbett

Julie Goldberg

Julie Mason

Kara Gerhardt

Karen C. Burchard

Kathy McKiernan

Keith Boykin

Ken Chitester

Kris Engskov

Larry Sampas

Laura Schwartz

Lisa Ferdinando

Lisa Mortman

Lori Anderson

Lorraine L. McHugh

Lorraine Voles

Mark Bernstein

Mark Kitchens

Mark Neschis

Marlene A. MacDonald

Mary Ellen Glynn

Megan Moloney

Michael Teague

Nancy Ward

Nanda Chitre

Peggy A. Lewis

Rica F. Rodman

Richard L., Jr. Siewart

Richard Strauss

Roger Salazar

Sarah Gegenheimer

Stuart Schear

Susanna McGuire

Thomas B. Ross

Victoria Valentine

Virginia Terzano

### **Public Liaison, White House Office of**

### **Executive Officer:**

Assistant to the President and Director of Public Liaison

Herman, Alexis (1993-1996)

Echaveste, Maria (1997–1998)

Moore, Minyon (1998)

Cahill, Mary Beth (1999-2001)

**Summary:** The Office of Public Liaison served to reach out to constituents and interested organizations regarding Presidential Initiatives. Public Liaison staff planned briefings, meetings and events between these groups and the President, Vice President, and White House staffers. During the Clinton Presidency, the Office of Public Liaison worked closely with the Office of Political Affairs and assisted with the Administration's health care reform efforts.

#### Staff:

Anderson, Julie

Barreto, Brian

Cahill, Mary Beth

Carr, Katie Smith

Carter, Cheri

Carver, Holly

DiGiacobbe, Marilyn

Dunn, Jackson "Jay"

Echaveste, Maria

Efurd, Laura

Ellinport, Jeannne

Fine, Deborah

Footlik, Jay

Friedman, Mike

Gardenswartz, Craig

Grobmyer, Mark

Hall, Beryl

Herman, Alexis

Hilton, Steve

Johnson, Ben

Lin, Chris

Lux, Mike

Lynch, Victoria

Matsui, Doris

McAfee, Flo

Mohile, Deborah

Moore, Minyon

Moy, Ruby

O'Keefe, Peter

Payson, Chip

Potter, Julian

Ratner, Joe

Rivera, Maritza

Roscoe, Jena

Rosier, Sharolyn

Satterfield, Lee

Stanek, Christine

Schwerin, Eric

Scott, Brian

Scott, Marsha

Shea, Maureen

Shulman, Jeff

Stanek, Christine

**Subject Files** 

Valdez, Suzanna

Velez, Ilia

Wayne, Christopher

Wexler, Dan

White, William "Bill," Jr.

Woolley, Barbara

Wyckoff, Dana

Yager, Marilyn

Zisook, Amy

### **Publications Office, White House**

### **Executive Officer:**

Director of the Library and Research Services Division

Anton, Mary H. (1993-1994)

Associate Director for Library and Research Services

Nowell, Mary Ann (1995-2000)

### **Summary:**

The White House Publications Office, which was also known as the Executive Office of the President Publications Office, was under the Library and Research Services Division of the Office of the Administration. The role of this Office was to disseminate the press releases, speeches, and publications that are created by the President and his staff to the public. The staff answers to the director of the Library and Research Services Division.

### **Staff:**

Barbuschak, Karen Johnson, Wayne C. Shepard, Susan P. Riley, Renee

### **Records Management, White House Office of (WHORM)**

#### **Executive Officer:**

<u>Director</u> Good, Terry (1993-2001)

### **Summary:**

The White House Office of Records Management (WHORM) was the records manager for the White House. WHORM developed a complex system for classifying, indexing, and tracking correspondence, presidential documents and other materials. The Office received records from White House staff members, and tracked White House documents using subject file codes (see break down of subject codes at beginning of this guide). The primary purpose of WHORM was to provide document storage and retrieval for the White House staff. The Clinton Administration used approximately 60 subject categories and hundreds of subcategories. The classification scheme incorporates a two letter code and a six digit numerical case number.

### Scheduling and Advance, Office of

### **Executive Officer:**

Assistant to the President and Director of Scheduling and Advance

Seidman, Ricki (1993–1994)

Deputy Assistant to the President and Director of Scheduling and Advance

Webster, William (Billy) (1994–1995)

Deputy Assistant to the President and Director of Scheduling

Streett, Stephanie (1995–1997)

Assistant to the President and Director of Scheduling

Streett, Stephanie (1997-2001)

Deputy Assistant to the President and Director of Advance

Rosenthal, Dan (1997-2001)

### **Summary:**

The Office of Scheduling and Advance was responsible for the planning, organization, and implementation of the President's daily and long-range schedules. All requests for appointments, meetings, or time with the President were directed through this Office. In addition to scheduling the President's time, this office was responsible for the design and structure of activities at each location outside the White House complex that the President and First Lady visited. Ricki Seidman served as the first Director of this Office, and was succeeded by William (Billy) Webster who remained until 1995. At this time, Stephanie Streett accepted the position of Director and remained in this position until the organization was divided into two distinct offices in 1997: the Office of Scheduling and the Office of Advance. When the offices were divided, Stephanie Street served as the Director of Scheduling and Dan Rosenthal served as the Director of Advance. These individuals remained in these positions until the end of the Administration.

### Staff:

Alcorn, Brian

Arends, Wendy

Balmuth, Cindy

Band, Doug

Beaubaire, David

Bernal, Anthony

Bishop, Laura

Books, Ron

Brantley, Dow

Buford, Margaret (Molly)

Butler, Shannon

Cameron, Rebecca

Cornelius, Catherine

Craighead, Kelly

Davis, Heather

Demeo, Laura

Diorio, Denise

Doyle, Patti Solis

Eddy, Julie

Elkon, Nicole

Emerson, Ed

Emrich, Timothy

Ennis, Bain

Fitz Randoulph, Laura

Forbes, Jeff

Friendly, Andrew

Graham, Laura

Green, Melodie

Grote, Sarah C.

Handford, Charles (Bart)

Hanlin, Kirk

Hopper, Julie

Jose, Jennifer

Kullman, Karin

Lamb, Stephen

Loftus, Jim

Lufrano, Michael

Luzzatto, Marisa

Maily, Kira (Mickey)

Mayfield, Monty

McCarthy, Colleen

McCathran, Ellen W.

McGuire, Anne

McGuire, Kara

McPartlin, Brian James

Meyers, Sam

Milanese, Dino

Morehouse, David J.

Morrison, Mary

Naphin, Lucie

Ndugu, Mwitu

Nelsen, David

Newell, Katherine

Nichols, Holly

Palmieri, Jennifer

Payson, Chip

Pribulsky, Jaycee

Redington, Rachel

Reffe, Paige

Renehan, Julie

Rodman, Cheryl

Rosen, Robert

Rosenthal, Dan

Roth, Kathy

Rozensky, Sarah R

Rutherford, Al

Ryan, Evan

Satterfield, Lee

Seidman, Ricki

Selfridge, Peter

Shreve, Caleb

Smith, Wendy

Spiritus, Margo

Steel, Patrick

Steinberg, Aviva

Stockham, Cheri

Street, Carrie

Streett, Stephanie

Tapia, Isabelle

Villareal, Lisa

Walley, Anne

Warren, Setti

Wayne, Christopher

Webster, William

Whitworth, Anne

Williams, Cecily

Williams, Whitney

Winderbaum, Anna

# Science and Technology Policy, Office of

### **Executive Officer:**

Director

Gibbons, John H. (1993-1997)

Lane, Neal (1998-2000)

### **Summary:**

The Office of Science and Technology Policy (OSTP) provided the President with expertise in the fields of science, engineering and technology. This included advice relating to important national interests, including the economy, national security, health, foreign relations and the environment. OSTP played a crucial role in helping the President and Executive Branch define research and development policy for the country, ensuring public investment within OSTP was fully maximized. OSTP led an interagency effort to develop and implement science and technology (S&T) policies and budgets throughout federal agencies. It also coordinated S&T partnerships among Federal, State and local governments, as well as the private sector and academia. Moreover, OSTP communicated the President's policies and programs relating to S&T to Congress, addressing the need for sufficient resources. In addition, OSTP encouraged international cooperation in S&T.

#### Staff:

Amy Flatten Angela Chichester Angela Phillips Diaz Annie H. Barnett

Anthony Gibson

Arthur Bienenstock

Barbara A. Ferguson

Barbara Bernstein

Barbara J. Moore

Barbara T. Walton

Betty Fountain

**Beverly Hartline** 

Brian Kahin

Bruce MacDonald

Catherine Woteki

Cathleen Campbell

Ceceilia Lafoe

Christine E. Halvorson

**Christopher Clary** 

Clifford J. Gabriel

Cynthia Arnold-McKinna

Cynthia M. Chase

**Damar Hawkins** 

Dana E. Sotherland

Daryl Chubin

David Heyman

David Lytel

David M. Hodge

**David Stevens** 

Deanna Behring

Deborah J. McGovern

Donna I. Coleman

Duncan Moore

**Edward Fitzsimmons** 

**Edwards Parsons** 

Elisa Wynn

Elizabeth Gregory

Elizabeth Gunn

Elizabeth Rodriguez

**Ernest Moniz** 

Frances Sharples

Frank Von Hippel

Franklin Urteaga

Frederick A. Tarantino

George Cravaritis

Gerald Epstein

Gerald Garvey

Gerald J. Hane

Gregg Phillip Cramer

**Gregory Guibert** 

Henry C. Kelly

Holly Gwin

Jane Wales

Jason Kim

Jeff Hofgard

Jeff Schweitzer

Jeffrey Smith

Joan Porter

JoAnn Ward

Jonathan Foster

Joyce Justus

Judith Auerbach

Karen Heitkotter

Katherine Gillman

Linda Lance

Lionel S. Johns

Lisa Duffy

Lisa Towne

Lorena Ahumada

Marc C. Johansen

Marc Greenwood

Marcia Seidner

Margaret Roberts

Marguerite J. Kingston

Mark Schaefer

Marlon J. Holmes

Martha Livingston

Michael E. Kowalok

Michael Nelson

Michael Rodemeyer

Nancy George

Peter Backlund

Rachel Levinson

Rebecca Dittmar

Reuben Musgrave

Richard Dalbello

Richard Kostro

Rick E. Borchelt

Robert Marianelli

Robert T. Watson
Rosina M. Bierbaum
Ruth A. Fisher
Samuel Seidel
Sandra J. Toomey
Susanne Bachtel
Tanya Felder
Timothy Newell
Tracy Olmstead
Victor Villhard
Victoria A. Spears
Wendy Hall
William J. Clinton
William Wells

# **Security Office**

### **Executive Officer:**

Director, Personnel Security Office

Livingstone, Craig (1993 - 1996)

Executive Office of the President Security Officer

Easley, Charles C. (Chuck) (1993 – 1998)

**Associate Director for Security** 

Easley, Charles C. (Chuck) (1999 – 2001)

### **Summary:**

Prior to 1996, the White House Security Office was responsible for processing paperwork aimed at obtaining security clearances for White House staff, Presidential appointees, White House volunteers, and interns. Duties of the Office also included maintaining records of employees with White House passes and serving as a liaison with the FBI as part of the security clearance process.

Additional White House security functions were managed by the Office of Administration's Security Office. They were responsible for conducting pre-employment interviews and monthly security briefings; coordinating the security clearance and building pass process, and interacting with local, state and federal investigative units on security-related matters.

On June 19, 1996, the White House announced that it was restructuring personnel security. The functions of the White House Security Office would be assumed by the EOP Security Office and would be managed by Chuck Easley.

### **Social Office**

#### **Executive Officer:**

Special Assistant to the President and Social Secretary

Stock, Ann (1993-1997)

Deputy Assistant to the President and Social Secretary

Marshall, Capricia (1998-2001)

Deputy Social Secretary

McCoy, Ann McCoy (1993)

Dickey, Robyn (1995-1997)

Widdess, Kim (1998-2001)

#### **Summary:**

The White House Social Office was responsible for the organization and execution of all social and official events that occur in the Executive Residence and surrounding White House grounds. Responsibilities included the planning of entertainment, guest list maintenance, distribution of invitations, and the logistics and sequence of each event.

### Staff:

Kennedy Gill, Sharon (1998-2001), Deputy Social Secretary for Communications Bonnett, Joyce (1993), Special Assistant to the Social Secretary LaBrecque, Tracey (1994-1997), Special Assistant to the Social Secretary Frick, Bronson (1999), Special Assistant to the Social Secretary Soghier, Sheeren (2000), Special Assistant to the Social Secretary Dickey, Helen (1993), Assistant to the Social Secretary Widdess, Kim (1995-1997), Executive Assistant to the Social Secretary Frick, Bronson (1998), Staff Assistant to the Social Secretary

### **Special Envoy to the Americas, Office of**

### **Executive Officer:**

Counselor to the President and Special Envoy for the Americas McLarty, Thomas "Mack" (1997-1998)

Special Envoy to the Americas

MacKay, Kenneth H. "Buddy" (1999)

Assistant to the President and Special Envoy to the Americas

MacKay, Kenneth H. "Buddy" (2000-2001)

### **Summary:**

The Office of the Special Envoy to the Americas advised the President and Vice President on matters of importance in the Western Hemisphere. These issues included, but were not limited to, the North American Free Trade Agreement (NAFTA), the Caribbean Basin Initiative, democracy, security, and human rights. The Special Envoy worked with the State Department, the National Economic Council, and the National Security Council to pursue the President's initiatives and American interests in the region.

### Staff:

Dennison, Richard Evans, David Kruse, Melissa Murray Liggett, Sharon MacKay, Kenneth H. "Buddy" McLarty, Thomas "Mack" Schlakman, Mark

# Special Projects, Office of

#### **Executive Officer:**

Assistant to the President and Director of Special Projects
Emanuel, Rahm (1995 – 1996)
Assistant to the President for Special Projects
Stern, Todd Stern (1997 – 1999)

### **Summary:**

The Office of Special Projects was called upon periodically to coordinate various domestic and international Administration initiatives, including issues related to climate change. This Office was staffed as necessary with Rahm Emanuel serving as its Director from 1995 – 1996. Todd Stern was later appointed to this position and served from 1997 – 1999.

### Staff:

Adashek, Jonathan Earley, Meagan Robinson, Christa

# **Speechwriting, White House Office of**

### **Executive Officer:**

Special Assistant to the President for Speechwriting

Kusnet, David (1993-1994)

Deputy Assistant for Speechwriting and Research

Baer, Donald (1994-1995)

Deputy Assistant to the President and Director of Speechwriting

Waldman, Michael (1995-1997)

Assistant to the President and Director of Speechwriting

Waldman, Michael (1997-2000)

Edmonds, Terry (2000-2001)

### **Summary:**

The White House Office of Speechwriting functioned under the White House Office of Communications, and was responsible for composing the remarks of the President for all functions and policy addresses. The speechwriters in this Office were closely associated with the research staff that worked with them in the Office of Communications to make sure that all the facts, quotes, and historical background used in their speeches were correct. The research staff also helped the speechwriters with editorial support for speech projects.

#### Staff:

Afridi, Samir Baer, Donald Bowyer, Liz

Bushman, Gabrielle

Capps, Laura

Corlette, Sabrina

Curiel, Carolyn

Edmonds, Terry

Glastris, Paul

Gottheimer, Joshua

Hurlburt, Heather

Kusnet, David

Muscatine, Alison

Prince, Jonathan

Pollack, John

Reed, Bruce

Shesol, Jeff

Shih, June

Shipley, David

Silver, Mara

Tamagni, Jordan

Weiss, Lowell

Waldman, Michael

Wilkie, Carter

# **Staff Secretary**

### **Executive Officer:**

Assistant to the President and Staff Secretary

Podesta, John (1993-1995)

Stern, Todd (1995-1998)

Caplan, Phillip (1998-1999)

Maloney, Sean (1999-2001)

### **Summary:**

The Staff Secretary's Office managed the paper flow to and from the President. As part of this function, the Staff Secretary circulated enrolled legislation, proposed executive orders, decision memoranda, speeches and other presidential documents to relevant White House offices for clearance and comment; ensuring that the President had an opportunity to hear the views of relevant senior White House advisors, and that proposed actions and statements were consistent with Administration policy. The Staff Secretary further ensured that any document being forwarded to the President was in suitable condition, technically and substantively, for presidential review and action. The Office was also charged with ensuring that the President's decisions and requests were

transmitted to the proper staff members for appropriate action.

#### Staff:

Caplan, Phillip Gill, Michael Goodfriend, David Hernreich, Nancy Loy, Lisel Maloney, Sean Podesta, John Richard, Paul Stern, Todd

Toback, Paul

# Task Force on the North American Free Trade Agreement (NAFTA)

### **Executive Officer:** (served 8/19/93 – 11/20/93)

<u>Chair (Special Counselor to the President for NAFTA)</u>

Daley, William

Bentsen, Lloyd, Secretary of the Treasury

Brown, Ron, Secretary of Commerce

Browner, Carol, Administrator of the Environmental Protection Agency

Emanuel, Rahm, Chief of Staff of the NAFTA Task Force

Glaser, Keith, Co-Director of the NAFTA Task Force Outreach Program

Kantor, Mickey, US Trade Representative

Reich, Robert, Secretary of Labor

### **Summary:**

On August 19, 1993, President Clinton announced the formation of a task force intended to coordinate his Administration's efforts to get the North American Free Trade Agreement, or NAFTA, passed and ratified by Congress. The Task Force on the North American Free Trade Agreement would, he said, "conduct a positive, bipartisan campaign to explain the benefits of the NAFTA to the country and to the Congress." President Clinton named William M. Daley as the head of the Task Force, and many other senior Cabinet officials were part of the Task Force, particularly US Trade Representative Mickey Kantor. Upon the passage and ratification of NAFTA by Congress on November 20, 1993, and the signing of NAFTA into law on December 8, 1993, the Task Force on the North American Trade Agreement ceased operations.

### Staff: (served 8/19/93 – 11/20/93)

Cory Alexander Hannah Bond Laura Buss, Office of Public Liaison, NAFTA Task Force Outreach Joyce Carrier, Deputy Assistant Secretary of the Treasury, Primary Contact with the Business Community Trade Associations and Local Elected Officials and Consumers Joy Chairusmi

Chris Dorval, Senior Communications Counsel

Katherine Duffy

Charles Fox, Environmental Protection Agency

Patrick Fry

**Robert Hawkins** 

Jorge Haynes

Joseph Hennessey

Doug Heyl

David Marchick, US Trade Representative, Intergovernmental Affairs Liaison

Katy McGregor

Andrea Neidorf

Eric Senunas, Speechwriter

Richard Wolkowitz, Staff Intern

Jay Ziegler, Spokesman for White House NAFTA Office

## Task Force on Climate Change, White House

### **Executive Officer:**

Chairman

Ballentine, Roger (2000-2001)

### **Summary:**

The Climate Task Force was established following the April 1997 revision to the President's Council on Sustainable Development (PCSD) charter. At that time, the PCSD was asked to advise the President on domestic policy options and activities that could reduce greenhouse gas emissions through approaches that maximize societal benefits, minimize economic impacts, and were consistent with U.S. international agreements. The Task force included members from business, government, environmental and civic organizations. It also examined the broad range of technologies, regulatory approaches, and voluntary steps that could be taken to help reduce greenhouse gas emissions. The group worked on demonstrating the implementation of Greenhouse Gas Reduction Policies and Activities, public outreach activities including community forums, the creation of a website, providing information to the media, and giving speeches and presentations on climate change policies and activities.

#### Staff:

Anderson, Julie Ballentine, Roger Bledsoe, Paul Gibson, John

## **Technology Task Force, White House**

### **Executive Officer:**

<u>Chair</u> Handal. Janet

### **Summary:**

The Technology Task Force was established in February of 1993. It consisted of technical experts detailed from various areas of government. The team was led by an information technology consultant. The Task Force assessed the information and communications systems within the Executive Office of the President (EOP), and made recommendations on how to upgrade the existing systems. One of the most important aspects of the task force was the opportunity it provided to observe the potential for the use of advanced information technology in government.

## Travel and Telegraph Office, White House

### **Executive Officer:**

Director

Riewerts, Steven (1993-1994)

Hazard, Susan (1995-1998)

Special Assistant to the President and Director of the White House Travel Office

Hazard, Susan (1998-2001).

#### **Summary:**

The Travel Office was responsible for handling the overall coordination of the White House Press Corps, hotel arrangements for White House officials and their staffs, support agencies, as well as advance and motorcade requirements for White House staff.

#### Staff:

Briggs, Patrick

Carroll, Kristine

Hazard, Susan

Mayberry, Tammy

Olson, Charles

Reiwerts, Steven

### **Visitors Office, White House**

### **Executive Officer:**

Special Assistant to the President and Director of the Visitors Office

Bates, Melinda (1993-2001)

Deputy Director of the Visitors Office

Dickey, Robyn (1993)

McCoy, Ann (1994-1997)

Whillock, Margaret (1998-2001)

### **Summary:**

The primary responsibility of the Visitors Office was to administer tours to the White House. These included tours for the public (individual or group), Congressional and Agency ticketed tours, tours when members of Congress personally escort guests to the gate, and tours at special times for guests of the President. Greeting groups, special guests and planning special events, such as the Pageant of Peace and the Easter Egg Roll, are also responsibilities of the Visitors Office.

### Staff:

Bates, Melinda

Bustos, Miguel

Dalsimer, Gayleen

Derricotte, Claudia

Dickey, Robyn

Duryea, Carla

Frankfurter, Melinda "Mindy"

Hoberman, Marc

Holt, Holly

Johnson, Shawn

Jones, Elizabeth

Maloy, Christine

Martinez, Irma

McCoy, Ann

Mireless, Kenneth

Powell, Jared

Skinner, C. Wayne

Springfield, Aprill

Thoden, Holly

Wilson, Kristi Luv

Whillock, Margaret

# **WAVES (Worker and Visitor Entrance System)**

### **Summary:**

The United States Secret Service was responsible for screening all visitors that entered the White House. The Worker and Visitor Entrance System (WAVES) has been used since 1984 to track the invited guests of pass-holders, such as White House staff, into the White House.

### **Holdings:**

WAVES Gate Lists [1993 – 2001]

### White House Collection of American Crafts

### **Executive Officer:**

Special Assistant the President and Social Secretary Stock, Ann (1993-1997)

### **Summary:**

The White House Collection of American Crafts was the first official White House craft collection and was started in 1993 with encouragement and consultations from President and Mrs. Clinton. The collection was assembled in an attempt to demonstrate the diversity of American crafts in the 1990s and was a tribute to the ongoing tradition of craft making in our country.

#### Staff:

Fairbanks, Tutti

### **White House Conference on Hate Crimes**

### **Summary:**

The White House Conference on Hate Crimes was held at George Washington University on November 10, 1997. The purpose of the Conference was to educate the public about the threat of hate crimes, foster a greater appreciation for America's rich diversity, demonstrate the Administration's commitment to preventing hate crimes, and document best practices to aid communities in the fight against hate crimes. Approximately one hundred diverse participants from around the nation including victims and their families, state and local officials, community advocates, religious leaders, members of Congress, and Senior Administration Officials from the White House and Department of Justice joined together to find solutions to the issue of hate crimes.

### White House Conference on Small Business

### **Executive Officer:**

Executive Director
Schultz, Mark
White House Liaison to the White House Conference on Small Business
McNay, Susan

### **Summary:**

The purpose of the White House Conference on Small Business was to increase public awareness of the essential contributions made by small business. In particular, goals of the Conference were: to examine the status of minorities and women as small business owners; to assist small business in carrying out its role as a significant job creator for the country; to assemble small businesses to develop detailed recommendations for both executive and legislative action, which is necessary for maintaining the economic capability of small business and thereby the country; and to review the status of recommendations adopted at the 1986 White House Conference on Small Business. This Conference took place June 11-15, 1995.

## White House Conference on School Safety

### **Executive Officer:**

Scott, Marsha

### **Summary:**

The White House Conference on School Safety was initiated to understand and reduce violent crime in America's schools. The Conference's goals included building on the current body of knowledge concerning young people and violent behavior; learning from students, parents, teachers, law enforcement and other experts about the safety of the Nation's children inside, as well as outside, of school; sharing best practices; exploring solutions to reduce incidents of violence in schools; and develop strategies to put safety models in place in schools and communities across the Nation. This Conference took place October 15, 1998.

### White House Council on Youth Violence

### **Executive Officer:**

<u>Director</u>
Chesson, Sonia
<u>Deputy Director</u>
Burke, Marie Burke
<u>Associate Director</u>
Lewin, Nicholas

### **Summary:**

This Council came about as President Clinton saw great need for a more effective policy coordination strategy with respect to youth violence issues. The Council's duties included: acting as an information network for citizens—including maintaining a coordinated inventory of relevant agency programs with analysis of their effectiveness; producing reports on youth violence; expanding the Safe Schools/Healthy Students model of collaboration, which was initially developed by the Departments of Justice, Education and Health and Human Services; helping by providing parents with the right tools to help combat youth violence; coordinating the federal research agenda; and developing further policy responses.

# White House Health Care Interdepartmental Working Group \*\*

### **Summary:**

As a part of his Health Care Reform initiative, President Clinton simultaneously created the Task Force on National Health Care Reform and the White House Health Care Interdepartmental Working Group on January 25, 1993. The cabinet-level Task Force, chaired by First Lady Hillary Rodham Clinton, was given primary responsibility for providing advice and making recommendations to the President regarding the national health care reform package.

The Interdepartmental Working Group, a separate entity from the Task Force, was created to gather information on previous health care reform initiatives, generate ideas and formulate alternative options in meetings, and present those options for consideration by the Task Force. The scope of their research included state and international health care policies. Both the Task Force and the Interdepartmental Working Group were given instructions to fulfill their duties in consideration of President Clinton's goal to have a comprehensive national health care reform bill passed within the first hundred days of his Administration. The Interdepartmental Working Group was loosely organized into a hierarchical structure of cluster groups, working groups, and subgroups. The Working Group included over 500 participants from both the public and private sector. The participants represented federal agencies, state agencies, congressional offices, non-profit organizations, health care professionals and activists. The concept of membership in working groups was loosely defined and extremely fluid; individuals moved from one group to another or new participants were added when their knowledge on an issue was needed. Overall responsibility for the organic design of the Interdepartmental Working Group rested with Ira Magaziner, White House Senior Domestic Policy Advisor, Later, Magaziner took a role as an advisor to the working groups, a "sounding board" for new ideas from various participants, and a representative who forwarded the working groups final proposals to the Task Force.

The records of the Interdepartmental Working Group were opened as a result of an agreement to end litigation. The American Association of Physicians and Surgeons (AAPS) filed a lawsuit against Hillary Rodham Clinton and others on February 24, 1993. The plaintiffs and the Federal Government disagreed over whether or not the records of the Task Force and Interdepartmental Working Group fell under the regulations of the Federal Advisory Committee Act (FACA). The Federal Government argued against AAPS's case, resulting in litigation that extended into 1994. In an attempt to end the lawsuit, the White House decided to open the records of the Interdepartmental Working Group. On August 17, 1994, the White House announced the release of the records at the National Archives and Records Administration for public review. The White House defined the records as presidential because the Working Group served an indirect advisory role to the President. The records were first made available to researchers at the National Archives and Records Administration on September 7, 1994.

After the Interdepartmental Working Group's termination on May 31, 1993, participants submitted working group files to the White House. The series Participant's Working Papers document the numerous ideas and debate among the working group members. Health care topics include insurance reform, benefits packages, purchasing cooperatives, fraud and abuse, care for underserved populations, mental health, AIDS, and long term care. The Interdepartmental Working Group's research covers health care policies in U.S. states, U.S. territories, Indian nations, and other countries. The Participant's Working Papers are arranged alphabetically by participant's last name. For the most part, the material spans from January 25, 1993 to May 31, 1993.

### WhoDB

#### **Executive Officer:**

Vaden, Erich

### **Summary:**

The White House Database (WhoDB) system was a master database which contained a list of White House events and the individuals who attended the events. WhoDB provided the ability to track direct and indirect contact with those individuals. The system was created by White House Correspondence Office staff with the assistance of the Social Office.

# Working Group on Welfare Reform, Family Support and Independence

#### **Executive Officer:**

David T. Ellwood, Assistant Secretary for Planning & Evaluation at the Department of Health and Human Services and Chair of the Working Group on Welfare Reform, Family Support and Independence, 1993-1994

Bruce Reed, Deputy Assistant to President for Domestic Policy and Chair of the Working Group on Welfare Reform, Family Support and Independence, 1993-1994

Mary Jo Bane, Assistant Secretary for Children and Families at the Department of Health and Human Services and Chair of the Working Group on Welfare Reform, Family Support and Independence, 1993-1994

### **Summary:**

The Working Group on Welfare Reform, Family Support and Independence was created by President Clinton in 1993 to investigate and create ideas and policy options in the hope of fulfilling President Clinton's pledge to "end welfare as we know it". According to a press briefing created by the Department of Health and Human Services on July 8, 1993, the Working Group worked with all members of the public including "members of Congress, state legislators, state welfare directors, mayors and other local government leaders, individuals on welfare, and other interested parties of welfare reform." The working group held public hearings and forums in Chicago; Washington, D.C.; California; and Tennessee to gain ideas of how to handle the welfare situation in the country. The Working Group, which lasted until 1994, was made up of various staffers in the Department of Health and Human Services, Department of Justice, Department of the Treasury, Department of Labor, Department of Agriculture, Office of the Vice President, Department of Education, Department of Commerce, Domestic Policy Council, Office of Management and the Budget, National Economic Council, Department of Housing and Urban Development, Council of Economic Advisers, and the Corporation for National and Community Service.

### **Members of the Working Group:**

Ken Apfel, Assistant Secretary for Management and Budget at the Department of Health and Human Services

Eleanore Acheson, Assistant Attorney General for Policy Development at the Department of Justice

Mary Jo Bane, Assistant Secretary for Children & Families at the Department of Health and Human Services

Walter Broadnax, Deputy Secretary of Health and Human Services

Robert Carver, Deputy Assistant Secretary for Returns Processing at the Internal Revenue Service

Jocelyn Elders, Surgeon General at the Department of Health and Human Services David T. Ellwood, Assistant Secretary for Planning & Evaluation at the Department of Health & Human Services

Maurice Foley, Office of Tax Policy at the Department of the Treasury Thomas Glynn, Deputy Secretary of Labor Ellen Haas, Assistant Secretary for Food & Consumer Services at the Department of Agriculture

Elaine Kamarck, Office of the Vice President

Madeleine Kunin, Deputy Secretary of Education

Alicia Munnell, Assistant Secretary of the Treasury

Larry Parks, Senior Advisor to the Secretary of Commerce

Wendell Primus, Deputy Assistant Secretary for Human Services Policy at the

Department of Health and Human Services

Bruce Reed, Deputy Assistant to the President for Domestic Policy

Julie Samuels, Director of the Office of Policy & Management Analysis at the Department of Justice

Isabel Sawhill, Associate Director for Human Resources at the Office of Management and the Budget

Eli Segal, Assistant to the President and Director of National Service

Eugene Sperling, Deputy Assistant to the President for Economic Policy on the National Economic Council

Michael Stegman, Assistant Secretary for Policy Development & Research at the

Department of Housing and Urban Development

Joseph Stiglitz, Council of Economic Advisors

Fernando Torres-Gil, Assistant Secretary for Aging at the Department of Health and Human Services

Kathi Way, Special Assistant to the President for Domestic Policy

Doug Rose, Assistant Secretary for Employment & Training Administration at the Department of Labor

Patricia Sosa, Director of Public Outreach

### Women's Initiative and Outreach

### **Executive Officer:**

Deputy Assistant to the President and Director of Women's Initiatives and Outreach

Myers, Elizabeth (1995–1997)

Haynes, Audrey T. (1997-1998)

Luray, Jennifer M. (1998-1999)

Supina, Lauren (1999-2001)

### **Summary:**

The President created the White House Office for Women's Initiatives and Outreach in June of 1995. The Office served as a liaison between the White House and women's organizations. The Office contributed to the development of Administration policy as it related to women and families, often bringing the concerns of outside groups into the policy making process. The Office scheduled events and speeches for White House officials and presidential appointees to amplify the President's pro-woman, pro-family

agenda.

### Staff:

Brown, LaJaycee Haynes, Audrey T. Luray, Jennifer M. Myers, Elizabeth Supina, Lauren